Small Business Indicators of Macro-economic Performance: An Update

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The NFIB Research Foundation is a small business-oriented research and information organization affiliated with the National Federation of Independent Business, the nation’s largest small and independent business advocacy organization. Located in Washington, DC, the Foundation’s primary purpose is to explore the policy-related problems small-business owners encounter. Its periodic reports include Small Business Economic Trends, Small Business Problems and Priorities, and now the National Small Business Poll. The Foundation also publishes ad hoc reports on issues of concern to small-business owners.
Since small business produces somewhat less than one-half of private GDP and employs somewhat more than one-half of the private workforce, measures of small business economic performance should correlate closely with government-produced indicators of macroeconomic performance. The flatter structure of small firms relative to large firms also arguably means that decision-makers in small firms receive information faster than decision-makers in large firms and therefore change course more quickly, providing timelier insight into the future course of national economic activity.

NFIB has collected data quarterly on the economic performance of small businesses and their owners' economic expectations since 1973, nearly 40 years. These quarterly data are the basis for the analysis presented here. Collection of identical data on a monthly basis began in 1986, though the monthly numbers are not employed in this analysis. The data are published each month in Small Business Economic Trends.

The data collected from mail surveys of NFIB member samples include small business measures of sales performance, earnings, prices, labor market conditions including job openings, hiring plans and compensation, credit conditions including credit availability and interest rates, inventory satisfaction and plans, planned capital outlays, expansion plans, and overall expectations.

The analysis presents an extensive series of equations and graphs showing the capacity of small business data to forecast (predict) the course of national economic performance. They relate the former to the latter, in most cases from 1973 to 2008. Some relationships prove much stronger (better predictors) than others.

The analysis also presents a series of “out-of-sample” forecasts from 2009 through 2011 covering part of the Great Recession and its immediate aftermath. The results are effectively free (not updated quarterly) forecasts of economic activity for one of the most tumultuous periods in American economic history.

The headline NFIB Optimism Index, an equally-weighted index of ten NFIB survey measures, does a reasonable job of predicting changes in quarterly real GDP and final sales to private domestic purchasers. Out-of-sample forecasts of real GDP growth for 2009:Q1 through 2011:Q4 are consistent with the view that the small business sector lagged performance of the large business sector and the broader economy since the Great Recession began.

The NFIB labor market measures do an admirable job predicting changes in both private sector employment and the unemployment rate.

The consistently best small business forecasts are of price changes. The NFIB price measures do an excellent job predicting changes in the Consumer Price Index (CPI) and the Personal Consumption Expenditures (PCE) index. However, they have difficulty predicting movements in “core” measures of CPI or PCE.

Large, capital-intensive businesses make the lion’s share of inventory purchases and capital investments in the United States. Still, NFIB measures explain a reasonably large share of the changes in private business inventories, a notoriously volatile number, and measures of fixed private investment.
• The relative interest rate paid by small business owners and small business credit “tightness” are strongly correlated with the federal funds rate and the yields on common government debt securities.

• The NFIB Optimism Index outperforms both the Conference Board’s Consumer Confidence Index and the University of Michigan’s Index of Consumer Sentiment as a predictor of changes in real GDP.
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The National Federation of Independent Business (NFIB) began conducting economic surveys of its membership in 1973.\(^1\)\(^2\) Since that time, a virtually identical three-page questionnaire has been mailed to a sample of NFIB’s small business owner members on a regular basis, thereby preserving the comparability of the data series over time which now covers nearly 40 years. A copy of the current questionnaire is included in Appendix A.

From October of 1973 through 1985, a random sample of the NFIB membership list was selected, and a survey form was mailed to them on the first day of every quarter. This mailing was followed by a second about ten days later. Since January 1986, the same procedure has been followed monthly rather than quarterly. Responses are collected for about 25 days, and duplicates are purged. The yield averages about 1,850 responses in the first month of each quarter, and about 660 responses in each of the following two months, reflecting the difference in sample sizes used in the first and subsequent months in the quarter. Response rates have ranged over time from 18 percent to 33 percent, the former more characteristic of the early years and the latter of more recent times. A monthly report based on the findings from the survey, *Small Business Economic Trends*, is available from NFIB in both electronic and printed forms.\(^3\)

Many private forecasters as well as government agencies use these small business survey data to obtain a better understanding of emerging trends in the economy. The list of government entities that follow the NFIB data include the Council of Economic Advisers and the Congressional Oversight Panel for the Troubled Asset Relief Program, among others.\(^4\) Of interest to followers of the NFIB data set is its predictive power with respect to economic trends in the broader economy.

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2 In the early 1980s, responsibility for the survey was technically transferred from NFIB to the NFIB Research Foundation.


The last comprehensive, published analysis assessing the predictive ability of these data was released in 2003. This monograph builds upon the 2003 analysis not only by incorporating updated (and longer) time series, ones which include the unsettling Great Recession and its aftermath, but also by employing econometric techniques intended specifically for time series analysis. In general, regressions are run using NFIB data series starting from the earliest date possible through 2008:Q4 with more recent segments of data series being left out to allow for out-of-sample forecasting analysis. The regressions demonstrate how well the estimated models presented perform in predicting highly visible measures of macroeconomic activity like real GDP growth, unemployment, inflation, and investment during the depth and aftermath of the Great Recession.

Because small firms make up such a large fraction of the total economy, it is logical to look to indicators of their collective economic health as reliable indicators of the broader economy’s performance. This argument is reinforced by the notion that the same basic economic forces impact all firms, large or small. Federal Reserve policy, tax-based fiscal policy, shifts in consumer spending, for example, all affect businesses of every size, although the particular effects of policies and the channels through which they propagate may differ for small and large businesses. The sectoral composition of “large” and “small” firms does differ, with the large firm sector being dominated by industries like manufacturing, and the small firm sector being dominated by construction and many services. Large firms are heavily involved in international trade, while small firms are domestically focused. These differences help explain why from time to time, the economic fortunes of large and small firms collectively diverge. Such divergences weaken the predictive power of small-business-based indicators toward macroeconomic variables. But as this monograph will show, small-business-based survey indicators remain very useful for economic analysis even when the fortunes of large and small firms diverge, let alone when in accord with data generated from large firms.

The NFIB membership reasonably reflects the small business population but is not a representative sample of it. For example, members tend to be older and over-represented in the Midwestern, Plains, and Mountain states. However, the membership’s representativeness of the overall small business population, although desirable, is not a necessary condition for the NFIB survey variables to be useful forecasting instruments of aggregate economic activity. Differences between the NFIB membership and the overall small business population matter in an analysis of the NFIB survey variables’ usefulness as indicators of aggregate macroeconomic activity to the extent that (a) there are material differences between the economic performance of the NFIB membership and the broader small business population and (b) indicators of economic performance for the small business population are relatively better at predicting aggregate macroeconomic activity. Since comprehensive time series data on the economic performance of the overall small business sector are scarce, these two concerns are for practical purposes irrelevant. The test of the usefulness of the NFIB data is primarily an empirical one—do the NFIB measures provide useful information for predicting and understanding variation

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6 According to the U.S. Small Business Administration (SBA), the “small business sector” produces half of nonfarm private gross domestic product, employs over half of all private sector employees and generated 65 percent of the nation’s net new jobs over the past 17 years. More information on the small business sector’s importance to the U.S. economy and labor market is available through the SBA’s FAQ, available at http://web.sba.gov/faqs/faqindex.cfm?areaID=24.

7 An argument can be made that since small firms are “flatter” organizations than large firms, owners of small firms sense changes in economic conditions more quickly than their counterparts in large firms, making indicators of the economic health of small firms relatively more responsive to changes in the broader economic climate than indicators reflecting the “large business sector.”

in important macroeconomic measures, the focus of this monograph. In the past, NFIB has experimented with weighting the data to match Census distributions with no significant change in the indicators. More recently, NFIB examined the impact of excluding all construction firms from the sample and again, the results were not industry dependent.

The demographic distributions of the NFIB sample have, in at least one regard, changed materially over time. Today’s business size distribution (measured by number of employees per firm) is virtually identical to that recorded in the early days of the survey. Somewhat over 40 percent in both time periods employ five or fewer workers including the owner(s); about seven percent had 40 or more employees. In contrast, industry distribution has changed dramatically, particularly in the construction and retail sectors. In 1973, construction firms made up 10 percent of the sample compared to 19 percent in 2011. Retail firms made up 40 percent of the sample in 1973 compared to 26 percent in 2011.

In the following sections, the predictive ability of NFIB indicators toward selected prominent macroeconomic variables of interest is quantified using time series regression analysis. In some cases, ordinary least squares is the method used to quantify the relationship. In many instances where complications due to serial correlation are detected, a first-order autoregressive model (or AR(1) model) is used to correct for disturbances in the error terms. In certain cases where the application of an AR(1) model does not provide meaningful results, Box-Jenkins methodology is applied to develop a model that may be useful for short-term forecasting.

It must be reemphasized that regressions were performed for data extending only through the fourth quarter of 2008, some three plus years prior to the publication of this monograph. Again, the reason more recent data were not included in the regressions was so that out-of-sample forecasting accuracy using the regressions herein could be observed. Out-of-sample forecasting refers to the use of regressions estimated using historical data to predict “future” values of the dependent variable. In this monograph, forecasts for several of the estimated regression equations are generated for dates 2009:Q1 through 2011:Q4, providing 12 data points of out-of-sample forecasts that can be compared with the “actual” (or “realized”) data points.

The NFIB survey data used in this analysis are collected in the first month of each quarter: January, April, July, and October. NFIB publishes one value for each quarterly value. There are no revisions. The macroeconomic indicators used in this analysis are the quarterly values provided by the government statistical agencies that publish them. This timing sometimes builds in an implicit “lead” of at least one to two months into a regression model. For example, if the January survey predicts the dependent variable of interest, say GDP growth, in the empirical relationship on a concurrent basis, then it actually predicts the quarterly value of GDP growth for January, February, and March. If NFIB data lead by one quarter, then the January survey anticipates the second quarter (representing April, May, and June) GDP growth value, an implicit lead of up to five months.

Leads are not formally denoted in the text. Instead, their chronological counterpart, lags, are denoted throughout the text by negative subscripts on the lagging variables. A subscript of “-1” means that the subscripted variable lags the reference period, usually referred to as “time” or “period” \( t \), by one time period (in the case of this analysis, one quarter). Similarly, a subscript of “-n” means that the subscripted variable lags the reference period by \( n \) time periods. For example, the term \( x_{t-2} \) refers to the variable \( x \) lagged by two time periods (quarters, for current purposes) from the reference period.

\[\text{For more information on autoregressive models and Box-Jenkins methodology, please refer to the appendix on time series analysis.}\]

\[\text{The term “future” here refers to time periods which extend beyond the end of the time series used to estimate the regression equation.}\]
This section explores the predictive ability of key measures in the NFIB data set toward gross domestic product (GDP). In particular, the NFIB survey's headline Optimism Index and several of its components are shown to hold considerable explanatory power toward quarter-to-quarter changes in real GDP growth. Variables from the NFIB data set are also shown to hold substantial predictive power toward changes in final sales.

Gross domestic product is the broadest measure of economic activity and also, perhaps, the most closely followed. Three definitions of GDP exist. The most commonly used definition is the value of final goods and services produced in the economy during a given period. A second, related definition is the sum of value added in the economy during a given period. The third definition of GDP is the sum of incomes earned in the economy during a given period.

Economists and other analysts are principally interested in the change in GDP from one period to the next, as this measure provides insight into how the economy is growing over time. Positive GDP growth is associated with an expanding economy in which more goods and services are produced for consumption and investment by households and firms. Economic growth is an important concern for an expanding population since it is only through growth that full employment can be achieved without simultaneously decreasing the standard of living. Analysts generally prefer real GDP to nominal GDP, as inflation can have a material impact on nominal GDP growth, but it is the growth in real output that is the major concern.

The most widely reported indicator from the NFIB survey is the Index of Small Business Optimism (INDEX), constructed as an equally-weighted average of 10 variables from the NFIB data set. Those variables are:

- Good Time for Business Expansion (GTEX)\(^1\)
- Outlook for the Economy: Better or Worse (EBCD)\(^2\)
- Net Earnings Trends: Higher or Lower (NEARN)\(^3\)
- Expected Real Sales Volume: Higher or Lower (ESAL)\(^4\)
- Plans to Increase/Decrease Employment (XLFCH)\(^5\)

\(^1\) Throughout this analysis, regression variables are frequently represented in terms of their quarter-to-quarter percentage change. Transforming time series variables in this manner for regression analysis has the benefit of reducing problems common to time series analysis like serial correlation and a lack of weak dependency. A discussion regarding the selection of this functional form is provided in Appendix C on time series analysis.

\(^2\) The survey question for GTEX data reads: “Do you think the next three months will be a good time for small business to expand substantially?”

\(^3\) The survey question for EBCD data reads: “About the economy in general, do you think that six months from now general business conditions will be better than they are now, about the same, or worse?”

\(^4\) The survey question for NEARN data reads: “Were your net earnings or ‘income’ (after taxes) from your business during the last calendar quarter higher, lower, or about the same as they were for the quarter before?”

\(^5\) The survey question for ESAL data reads: “Overall, what do you expect to happen to the real volume (number of units) of goods and/or services that you will sell during the next three months?”

\(^6\) The survey question for XLFCH data reads: “In the next three months, do you expect to increase or decrease the total number of people working for you?”
• Job Openings Not Able to Fill (NJOBOP)\textsuperscript{17}

• Current Inventory Satisfaction: Too High or Low (INVSAT)\textsuperscript{18}

• Planned Inventory Change: Increase or Decrease (INVPLN)\textsuperscript{19}

• Expected Change in Credit Market Conditions: Easier or Harder (XCRED)\textsuperscript{20}

• Planned Capital Expenditures (CXPLAN)\textsuperscript{21}

The INDEX includes mostly forward-looking measures of owner expectations and plans for sales, employment, inventory, credit, investment, and business conditions, as well as the trend in earnings growth and inventory satisfaction, which are potentially good predictors of future economic activity. Most of the questions used to construct the INDEX are symmetric, such as whether the owner expects the economy to be “better” or “worse” in the next six months or plans to “increase” or “decrease” the total number of people working for the firm. For these seven questions, a “balance” variable (or diffusion index) is formed by subtracting the percent of unfavorable responses (“worse,” “decrease”) from the favorable responses (“better,” “increase”) to provide a net percent. For the other three questions, only the percent of owners offering an affirmative answer is included (for example, the percent planning capital spending or reporting that the current period is a good time for small business expansion). Some variables have strong seasonal patterns, such as hiring plans. Others have little or none, such as capital spending plans or expected credit conditions. All 10 variables are seasonally adjusted and equally weighted. The INDEX is computed as the sum of the 10 seasonally adjusted components plus 100 to prevent the INDEX from becoming negative. The INDEX is based to its average value in 1986 (1986 = 100), the middle of the 1980s expansion and the beginning of the monthly NFIB time series.

As a broad measure of economic sentiment for one-half of the private economy, the INDEX can be expected to hold substantial explanatory power for changes in aggregate real output. The GDP measure used to assess the INDEX’s explanatory power is the quarter-to-quarter percentage change in real GDP (%ΔRGDP). A simple regression of %ΔRGDP on INDEX shows that INDEX does a fair job of predicting %ΔRGDP, explaining 38.3 percent of the quarter-to-quarter changes (Equation 1.1).\textsuperscript{22} The slope coefficient value (0.495) is of the correct sign, since stronger performance in the small business sector (higher INDEX values) should be correlated with more robust GDP growth. The coefficient is also statistically significant at the 0.05 level (p = 0.000). The model tends to do a better job predicting movements in GDP following 1982, a period of time when the GDP series was considerably less volatile (until the 2007/8 financial crisis) compared to the late 1970s to early 1980s era.

\textsuperscript{17} The survey question for NJOBOP data reads: “Do you have any job openings that you are not able to fill right now?”

\textsuperscript{18} The survey question for INVSAT data reads: “At the present time, do you feel your inventories are too large, about right, or inadequate?”

\textsuperscript{19} The survey question for INVPLN data reads: “Looking ahead to the next three to six months, do you expect, on balance, to add to your inventories, keep them about the same, or decrease them?”

\textsuperscript{20} The survey question for XCRED data reads: “Do you expect to find it easier or harder to obtain your required financing during the next three months?”

\textsuperscript{21} The surveys began in October, 1973. This question was added a year later and consequently, the INDEX is available from 1974:4 with this question included. The survey question for CXPLAN data reads: “Looking ahead to the next three to six months, do you expect to make any capital expenditures for plant and/or physical equipment?”

\textsuperscript{22} All regressions presented in this analysis were estimated using quarterly data beginning with the earliest recorded entry for the associated NFIB data series and ending with 2008:Q4. Data from 2009:Q1 onward were omitted to allow for the analysis of out-of-sample forecasting accuracy.
The Akaike information criterion (AIC) is a measure of model quality. When comparing the AIC values of two or more models, the model with the lower value is considered the model of "superior" quality according to this metric. For readers unfamiliar with model selection criteria, it is important to note that their use in regression analysis is unlike traditional "test" statistics like the t-statistic or the F-statistic. When using model selection criteria like the AIC to "judge" model quality, it is the relative standing a model’s criterion holds compared to other models’ criteria that the analyst should concern himself with, not the absolute value of the criterion in relation to some critical value. Additional information on model selection criteria is available in Appendix B.

The Schwarz information criterion (SIC) is an alternate measure of model quality. As with the AIC, when comparing the SIC values of two or more models, the model with the lower value is considered the model of "superior" quality according to this metric.

Since the small business sector is exposed to the same economic and policy forces as large firms, one might expect a measure of small firm economic performance to explain a considerable amount of the movements in overall output. Official measures of GDP for small business and large business sectors are not currently produced, so comparing the volatilities of changes in GDP generated directly by these two respective sectors is not possible.

To test the forecasting prowess of the above model, an out-of-sample forecast of changes in real GDP from 2009:Q1 to 2011:Q4 was estimated using equation 1.1 (Chart 2). The chart demonstrates that a prediction of real GDP evolution from 2009:Q1 through 2011:Q4 generated by equation 1.1 underestimates the positive economic growth which actually occurred. This outcome is undesirable if equation 1.1 is to be considered as a standalone forecasting instrument for real GDP, but the results are consistent with the experience of the economy post-Great Recession, that is, the large business sector has performed well with record levels of corporate profits reported while performance in the small business sector has lagged.
Improvements to the regression results in equation 1.1 are achieved by including additional explanatory variables to the regression equation. Regressing %ΔRGDP on INDEX, ESAL (the expected change in real sales volume), and SAL25 (the actual change in dollar sales volume during the previous calendar quarter) results in both a higher $R^2$ (0.431) (a not-unexpected result since adding a predictor to the regression equation will at worst leave $R^2$ the same) and adjusted $R^2$ (0.419) [Equation 1.2].26, 27 This specification emphasizes the sales-related components of the Optimism Index, which should be better correlated with GDP (a measure of goods and services produced and mostly sold) than other index components. Although the p-value for the coefficient of SAL is relatively high ($p = 0.260$), the comparatively lower AIC and SIC values indicate that the model expressed in 1.2 may be28 an improved

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25 The survey question for SAL data reads: “During the last calendar quarter, was your dollar sales volume higher, lower, or about the same as it was for the quarter before?”

26 In a simple regression model with one dependent variable and one explanatory variable, the statistic $R^2$, known as the coefficient of determination, is interpreted as the fraction of the sample variation in the dependent variable that is “explained” by the independent variable. Low $R^2$ values are not uncommon in the social sciences, and it should be emphasized that a low $R^2$ value by itself does not indicate that a particular set of regression results is poor. In a multiple regression context, $R^2$ continues to be an estimate of how much variation in the dependent variable is “explained” by the independent variables. However, some analysts believe it to be a less useful measure in the multiple regression context because the inclusion of additional independent variables into the regression equation will always lead to a new $R^2$ value that is greater than or equal to the original. For this reason, some analysts prefer to refer to the adjusted $R^2$ measure instead of or in addition to the traditional $R^2$ measure (see footnote 10).

27 The adjusted $R^2$ measure is more attractive than the standard $R^2$ measure primarily because of the penalty it imposes on introducing additional independent variables to a model. This penalty can be thought of as a disincentive for analysts to “data mine.” The penalty can be observed in the equations for adjusted $R^2$ and $\text{adj} R^2$: $R^2 = \frac{SSR}{n}$ and $\text{adj} R^2 = 1 - \frac{SSR}{n - k}$, where $n$ is the number of observations and $k$ is the number of independent variables. Introducing additional independent variables (an increase in $k$) without reducing SSR will decrease adjusted $R^2$.

28 We use the term “may be” here to underline the fact that model selection criteria are simply one set of metrics by which to judge the applicability a particular model holds toward a set of data. Other measures like R-squared values and F-statistics, to name two common statistics, should also be considered when judging specifications.
Removing SAL from the above equation and regressing \( \% \Delta RGDP \) only on INDEX and ESAL results in lower AIC and SIC values, but also lower \( R^2 \) and adjusted \( R^2 \) values (Equation 1.3). Nonetheless, the specification remains superior to that of equation 1.1. The judgment as to whether equation 1.2 or 1.3 should be considered as the superior forecasting tool for future changes in real GDP is left to the reader’s discretion.

\[
\% \Delta RGDP = -20.350 + 0.208 \text{ INDEX} + 0.038 \text{ SAL} + 0.109 \text{ ESAL} \quad (1.2)
\]

\[ R^2 = 0.431, \text{ Adj.} \, R^2 = 0.419, F = 33.696, \text{ AIC} = 4.731, \text{ SIC} = 4.817, \text{ DW} = 2.041 \]

\[
\% \Delta RGDP = -17.708 + 0.177 \text{ INDEX} + 0.137 \text{ ESAL} \quad (1.3)
\]

\[ R^2 = 0.426, \text{ Adj.} \, R^2 = 0.418, F = 49.800, \text{ AIC} = 4.726, \text{ SIC} = 4.790, \text{ DW} = 2.027 \]

**Chart 3**

**Forecast Change in Real GDP Using NFIB Optimism Index and Expected Real Sales Measure (Equation 1.3)**

Multicollinearity refers to high, but not perfect, correlation between two or more independent variables. The presence of multicollinearity can lead to large variances for OLS coefficients, making them less efficient and more likely to be rejected in a significance test. The introduction of ESAL into an equation already containing INDEX as an independent variable automatically introduces multicollinearity. How detrimental this multicollinearity proves depends upon how much the introduction of ESAL affects the variance of INDEX’s coefficient.
A related measure of economic performance is final domestic sales. Final sales are distinct from gross domestic product since GDP is a measure of the amount of final goods and services produced during a given time period, not necessarily sold. The difference between final sales and GDP constitutes changes in sellers’ inventories during a given period. Regressions of measures of final domestic sales on INDEX and its sales components produce OLS coefficients that are statistically significant.

Two measures of final sales were used as the dependent variable: (1) final sales of domestic product (FSAL) and (2) final sales to private domestic purchasers (FSALPRIV). As with real GDP, the quarter-to-quarter percentage change for each of these measures was used in the regressions. Simple regressions of %ΔFSAL on INDEX, SAL, and ESAL, produce statistically significant coefficient estimates at the 0.05 level and of the correct (positive) sign. The results for these three regressions are given in equations 1.4 through 1.6.

Individually, these SBET indicators explain between 11 percent (ESAL) and 27 percent (INDEX) of the variations in %ΔFSAL. Model selection criteria indicate that INDEX is the best explanatory variable for a simple regression. An increase in small business economic performance or sales should translate into increased final domestic sales, depending upon changes in the sales of large businesses. Additionally, if the expectations of business owners are typically correct, lagged expectations of higher real sales from the previous period should show up as higher final sales in the current period.

\[
\begin{align*}
\% \Delta \text{FSAL} & = -32.720 + 0.359 \text{ INDEX} \\
& (0.051) \\
R^2 & = 0.267, \text{ Adj. } R^2 = 0.262, F = 49.279, \text{ AIC} = 4.674, \text{ SIC} = 4.717, \text{ DW} = 1.986
\end{align*}
\]

\[
\begin{align*}
\% \Delta \text{FSAL} & = 2.287 + 0.121 \text{ SAL} \\
& (0.028) \\
R^2 & = 0.119, \text{ Adj. } R^2 = 0.112, F = 18.214, \text{ AIC} = 4.859, \text{ SIC} = 4.901, \text{ DW} = 1.915
\end{align*}
\]

\[
\begin{align*}
\% \Delta \text{FSAL} & = 0.430 + 0.108 \text{ ESAL}_{-1} \\
& (0.022) \\
R^2 & = 0.150, \text{ Adj. } R^2 = 0.144, F = 24.360, \text{ AIC} = 4.829, \text{ SIC} = 4.871, \text{ DW} = 1.904
\end{align*}
\]

30 Throughout this text, lagged variables will be denoted with a subscript of the form “-x” where x is a variable equal to or greater than one and indicates the number of lagged periods, typically one quarter “-1”. Here, ESAL is lagged one period since agents’ expectations should manifest themselves in real economic activity in a future time period (not instantaneously).
The NFIB measures appear to be better predictors of final sales to private domestic purchasers. Simple regressions of $\%\Delta$FSAL-PRIV on INDEX and SAL produce improved results compared to regressions of $\%\Delta$FSAL on those same two indicators, but only with adjustments made to correct for first-order serial correlation in the error terms. A first-order autoregressive model was estimated in both cases to correct the serial correlation problem (Equations 1.7 and 1.8). It should be mentioned that neither estimating a traditional simple regression model nor a first-order autoregressive model produced statistically significant results when ESAL$_t$ was the explanatory variable.

The slope coefficients for these regressions are also statistically significant at the 0.05 level and of the correct (positive) sign. INDEX explains 48.9 percent of the variation in $\%\Delta$FSAL-PRIV compared to 26.7 percent for $\%\Delta$FSAL, whereas SAL explains 25.5 percent of the change in variation in $\%$FSAL-PRIV compared to 11.9 percent for $\%$FSAL.

\[
\%\Delta\text{FSALPRIV} = -54.865 + 0.585 \text{ INDEX} \tag{1.7}
\]

\[
R^2 = 0.489, \text{ Adj. } R^2 = 0.481, F = 63.562, \text{ AIC} = 4.742, \text{ SIC} = 4.806, \text{ DW} = 1.949
\]

\[
\%\Delta\text{FSALPRIV} = 2.689 + 0.115 \text{ SAL} \tag{1.8}
\]

\[
R^2 = 0.255, \text{ Adj. } R^2 = 0.244, F = 22.779, \text{ AIC} = 5.118, \text{ SIC} = 5.183, \text{ DW} = 2.031
\]

$3^{1}$Autoregressive models are a method of modeling serial correlation in the error terms in time series analysis. Autoregressive models are also referred to as AR models. An autoregressive model of order $p$, denoted as $\text{AR}(p)$, has the form: $u_t = p_1 u_{t-1} + p_2 u_{t-2} + \ldots + p_p u_{t-p} + \epsilon_t$. A first-order autoregressive model is therefore also referred to as an $\text{AR}(1)$ model.
**Chart 5**

Forecast Change in Final Private Sales Using NFIB Optimism Index (Equation 1.7)
EMPLOYMENT, UNEMPLOYMENT, AND LABOR MARKETS

This section explores the predictive ability of key measures in the NFIB data set toward private sector employment as measured by the establishment payroll survey and the unemployment rate. NFIB measures of changes in labor compensation at small firms are also analyzed for their predictive ability toward the employment cost index, the most comprehensive measure of labor compensation available. The NFIB measures do an excellent job in predicting both changes in private employment and the unemployment rate, but do not do as well predicting changes in labor compensation.

Because small firms play a critical role in the job creation process, the NFIB employment measures should have a strong relationship to measures of aggregate employment growth and other labor market indicators. The NFIB survey includes questions intended to measure both current and anticipated employment conditions among small businesses. Two survey measures are used to explain recent variations in employment: the net percent of owners who report expanding total employment at their firms (EMPCH) and the percent of owners who report at least one hard-to-fill job opening (NJOBOP). Small businesses employ half of the private sector workforce and the first survey measure (EMPCH), changes in total small business employment, should correlate with changes in total private employment.

The second measure (NJOBOP) is an indicator of tightness in the small business labor market. A high level of unfilled job openings indicates disequilibrium between the desired level of employment at the firm and its actual level and signals that owners are having more difficulty getting employees. Such instances generally indicate a “tight” labor market, but may also be caused by factors other than a general shortage in labor, including regional imbalances caused by rapid growth in some areas, such as, the natural gas shale boom, and an inability of labor supply to quickly respond to changes in the labor market, such as, workers with underwater mortgages who cannot relocate. This disequilibrium between desired and actual levels of employment takes time to resolve since the hiring process is not instantaneous (collecting applications, interviewing candidates, etc.). The percent of owners reporting hard-to-fill job openings should therefore, in general, be positively correlated with employment growth and a decline in the unemployment rate.

The NFIB survey also attempts to anticipate future changes in small business employment through a third statistic which measures the net percent of owners who report plans to change total employment at their firms (XLFCH). The contribution of small firms to job creation suggests that a larger net percent of owners planning to expand total employment in the months following the survey should correspond with more robust employment growth in future periods.

32 According to the U.S. Small Business Administration (SBA), the small business sector employs half of all private sector employees and generated 65 percent of the nation’s net new jobs over the past 17 years. More information on the small business sector’s importance to the U.S. economy and labor market is available through the SBA’s FAQ, available at http://web.sba.gov/faqs/faqindex.cfm?areaID=24.

33 The survey question for EMPCH data reads: “During the last three months, did the total number of employees in your firm increase, decrease, or stay about the same?” Respondents who report a change in employment are asked how large the magnitude of change is. Data corresponding to the net change in small business employment was used as the independent variable in regressions.
A. Employment

A closely followed measure of employment growth is the quarterly change in private sector employment in the establishment survey.\textsuperscript{34} Since the small business sector constitutes roughly half of U.S. private sector employment and accounts for two-thirds of the nation’s net new jobs, changes in small business employment should track changes in overall private employment closely. Regressions of quarter-to-quarter changes in private sector employment as measured by the establishment payroll survey ($\Delta$PRIVEMPL) on EMPCH, NJOBOP, and XLFCH\textsubscript{i-1} show that these variables can explain approximately 70 percent of movements in private employment (Equations 2.1 and 2.2).

Positive changes in small business employment and increases in the net percent of owners who plan to expand employment (lagged one period) are both associated with increases in private sector employment. The number of owners reporting hard-to-fill job openings, NJOBOP, is a measure of labor market tightness that is best interpreted in conjunction with other labor market measures. An increase in NJOBOP during a period of economic growth signals an increase in labor demand at a time when the pool of available labor is insufficient to fill new job vacancies. In such an occasion, one might expect the increase in NJOBOP to be preceded by an increase in $\Delta$PRIVEMPL, especially if the change in employment was a one-time event and not a continuous process of growth or decline. The positive coefficient sign for NJOBOP in equation 2.2 supports this view.

\[
\begin{align*}
\Delta\text{PRIVEMPL} &= 284.886 + 177.623 \text{EMPCH} + 8.975 \text{XLFCH}_{i-1} \\
&\text{(146.957)} \quad \text{(8.073)} \quad \text{(2.1)}
\end{align*}
\]

\[u_t = 0.805 u_{t-1} + \epsilon_t\]

R\textsuperscript{2} = 0.700, Adj. R\textsuperscript{2} = 0.693, F = 97.431, AIC = 13.902, SIC = 13.991, DW = 1.842

---

**Chart 6**

**Forecast Change in Private Employment Using NFIB Measures of Employment Change and Expected Employment Change (Equation 2.1)**

[Chart showing actual, fitted, and residual values over time.]
\[ \Delta \text{PRIVEMPL} = 46.796 + 214.444 \text{EMPCH} + 16.170 \text{NJOBOP} \]  
\[ (141.981) \quad (9.576) \]  
\[ u_t = 0.777 u_{t-1} + \epsilon_t \]  
\[ R^2 = 0.704, \text{ Adj. } R^2 = 0.696, F = 98.872, \text{ AIC} = 13.892, \text{ SIC} = 13.981, \text{ DW} = 1.894 \]

The regression model expressed in equation 2.2 predicts out-of-sample movements in the overall level of private employment well (Chart 7). This is a noteworthy outcome given the magnitude of the labor market dislocations in the aftermath of the 2007/8 financial crisis, although the model “undershoots” the local minimum of the actual data series. At least in recent years, this model provides accurate forecasts in the directional change of private sector employment, if not the actual magnitudes of those changes.

**Chart 7**

**Out-of-Sample Forecast of Change in Private Employment Levels Using Equation 2.1**

---

### B. Unemployment

A second indicator of interest to analysts and policymakers is the national unemployment rate reported monthly by the Bureau of Labor Statistics. Individually, the three NFIB labor market measures described above do a reasonably good job predicting changes in the unemployment rate ($\Delta u$), explaining between roughly 43 percent and 53 percent of the rate’s quarter-to-quarter movements. Regressions of $\Delta u$ on EMPCH, XLFCH, and NJOBOP using the AR(1) model are given in equations 2.3, 2.4, and 2.5, respectively. The models below predict changes in the level of the unemployment rate well.

---

According to model selection criteria, a regression of $\Delta u$ on EMPCH is the best specification of the three (AIC = -0.128, SIC = -0.062) despite the fact that it has the lowest $R^2$ values. The results of a regression of $\Delta u$ on XLFCH in the current period are superior to those of a regression of $\Delta u$ on the same explanatory variable lagged one quarter. This result may be due to the fact that quarterly NFIB survey values are associated with the first month of each quarter, such that the January value for XLFCH predicts changes in the unemployment rate for January, February, and March. Employers who anticipate hiring or firing employees may choose to do so within
a (relatively) short time frame (within three months), making XLFCH a better predictor of $\Delta u$ than XLFCH$_{-1}$.

Theory suggests that increases in small business employment are associated with a fall in the unemployment rate, as are increases in plans by owners to hire. The interpretation of the coefficient in equation 2.5 is that an increase in the number of owners reporting hard-to-fill job openings indicates tighter labor markets, reflected in this instance by a fall in the unemployment rate. This result is consistent with the positive association found between NJOBOP and $\Delta$PRIVEMPL in equation 2.2.

\[
\Delta u = 0.016 - 0.362 \text{EMPCH} \\
(0.148)
\]

\[
u_t = 0.558 u_{t-1} + \epsilon_t
\]

$R^2 = 0.437$, Adj. $R^2 = 0.428$, $F = 48.927$, AIC = -0.128, SIC = -0.062, DW = 2.107

\[
\Delta u = 0.388 - 0.038 \text{XLFCH} \\
(0.006)
\]

\[
u_t = 0.600 u_{t-1} + \epsilon_t
\]

$R^2 = 0.531$, Adj. $R^2 = 0.524$, $F = 76.920$, AIC = -0.033, SIC = 0.031, DW = 2.065

\[
\Delta u = 0.601 - 0.029 \text{NJOBOP} \\
(0.008)
\]

\[
u_t = 0.693 u_{t-1} + \epsilon_t
\]

$R^2 = 0.450$, Adj. $R^2 = 0.442$, $F = 55.675$, AIC = 0.126, SIC = 0.189, DW = 1.935
That indicators of labor market conditions in the small business sector serve as useful predictors of the unemployment rate is by itself unremarkable, given the sector’s importance to overall employment and job creation. What is noteworthy is that it is the NFIB measures in the current period and not in previous periods which serve as useful predictors of $\Delta u$. Unemployment is considered to be a lagging indicator by economists, and one might presuppose that NFIB measures lagged a period might act as the best explanatory variables for regressions of $\Delta u$. But, the above empirical results show this is not necessarily the case.

In a test of out-of-sample forecasting, equation 2.4 does an admirable job predicting the directional movements of actual changes in the unemployment rate, similar to equation 2.2’s reliability as a forecasting tool for directional movements in changes in the level of private sector employment.

C. Labor Compensation
The major cost incurred by small business is usually labor. Overall, the path of labor costs drives the price level because firms that cannot cover labor costs will fail. Since April 1982, the NFIB survey has asked a series of questions about past and planned labor cost changes in addition to indicators of labor demand.

PASTWAGE$^{35}$ is the net percent of owners reporting that they raised labor compensation in the prior three-month period. PLANWAGE$^{36}$ is the net percent of owners planning to increase labor compensation during the next three-month period. Both are seasonally adjusted. PASTWAGE and PLANWAGE are direct measures of actual and anticipated changes in labor compensation (wages and benefits). Wages represent the price of labor and, as such, should vary with changes in the supply and demand for it. The two NFIB wage measures are strongly correlated not only with each other, but also with NJOBOP and XLFCH (Table 1). More vacancies and plans to increase hiring indicate tightening labor markets, which support wage increases.

$^{35}$ The survey question for PASTWAGE data reads: “Over the past three months, did you change average employee compensation (wages and benefits but NOT Social Security, U.C. taxes, etc.)?”

$^{36}$ The survey question for PLANWAGE data reads: “Do you plan to change average employee compensation (wages and benefits but NOT Social Security, U.C. taxes, etc.) during the next three months?”
The NFIB wage variables should have a positive relationship to macro measures of labor compensation, PLANWAGE with a lag and PASTWAGE in the current period. Macro measures of labor compensation are scarce and the most popular of these time series is relatively short in duration. The Employment Cost Index (ECI) is the most comprehensive measure of labor costs available, compiled by the Bureau of Labor Statistics using surveys of both private and public sectors. The headline ECI index incorporates information on wages, salaries, and benefits, but separate indices representing just wage and salary or benefits are also available. ECI data are available quarterly from 2001:Q1, and 2005 serves as the index’s reference year (2005 = 100).

Regressions of the quarter-to-quarter percentage change of the wage and salary index ($\% \Delta \text{ECI}$) on NFIB labor compensation measures indicate that PASTWAGE and PLANWAGE, do a relatively poor job predicting changes in the ECI (Equations 2.6, 2.7, and 2.8). The OLS coefficient for PASTWAGE in equation 2.6 is not statistically significant ($p = 0.543$), making equation 2.6 a poor specification. Meanwhile, simple regressions of $\% \Delta \text{ECI}$ on PASTWAGE and PLANWAGE, explain just 8.3 percent and 20.7 percent, respectively, of movements in the ECI.

\[
\% \Delta \text{ECI} = 0.256 - 0.009 \text{PASTWAGE} + 0.044 \text{PLANWAGE}_1
\]
\[ (0.014) \quad (0.020) \]
\[
R^2 = 0.217, \text{Adj. } R^2 = 0.161, F = 3.887, AIC = -0.596, SIC = -0.458, DW = 1.844
\]

\[
\% \Delta \text{ECI} = 0.379 + 0.015 \text{PASTWAGE}
\]
\[ (0.009) \]
\[
R^2 = 0.083, \text{Adj. } R^2 = 0.051, F = 2.627, AIC = -0.502, SIC = -0.410, DW = 2.031
\]

\[
\% \Delta \text{ECI} = 0.205 + 0.035 \text{PLANWAGE}_1
\]
\[ (0.013) \]
\[
R^2 = 0.207, \text{Adj. } R^2 = 0.179, F = 7.557, AIC = -0.648, SIC = -0.555, DW = 1.877
\]

These disappointments aside, it is possible that the results are influenced by the small sample size of the ECI time series. The ECI series begins in 2001:Q1, providing just 32 observations for this analysis. Even if the $R^2$ values were higher and the coefficients of the right signs in equations 2.6, 2.7, and 2.8, the small sample size would encourage caution against reading too much into the results. Revisiting this analysis once the ECI has become a more mature time series may be a worthwhile endeavor.

Overall, the NFIB labor market indicators are highly correlated with two of three important macro labor market variables. Changes in private sector employment and the unemployment rate are both very well anticipated by the NFIB survey measures. Changes in worker compensation are not anticipated well by NFIB measures.
This section discusses the predictive ability of measures in the NFIB data set toward changes in various forms of inflation. The regular consumer price index (CPI), “core” consumer price index, personal consumption expenditure index, and GDP deflator are regressed against NFIB measures of past and planned changes in selling prices by small business owners. Using a first-order autoregressive model, the NFIB measures do an excellent job predicting changes in the regular CPI, the personal consumption expenditure index, and the GDP deflator. Box-Jenkins methodology can be employed to obtain a model that predicts well changes in “core” CPI.

Along with “full employment,” inflation is the major concern of economic policy. Two NFIB survey questions address this economic phenomenon in the small business sector: reported changes in average selling prices over the past three months (PASTP) and reported plans for raising selling prices in the next three months (PLANP).

The variable PASTP is the percent of owners who report raising average selling prices less the percent who report lowering prices (the net percent, seasonally adjusted). PASTP should hold explanatory power toward current consumer price index changes, since price changes implemented by business owners in the three months prior to the survey will impact price measures in the current period. In a similar fashion, PLANP, the percent of owners planning to increase average selling prices less the percent planning to reduce average selling prices, should lead CPI changes. Plans from the prior quarter should show up as changes in prices during the current period.

The two NFIB measures of price changes predict well changes in the consumer price index (Equation 3.1). Together, PLANP and PASTP explain 69.0 percent of the annualized percentage change in the headline CPI using a first-order autoregressive model. Price increases by owners, both actual and planned, anticipate increases in the consumer price index.

\[
\%\Delta CPI = -2.027 + 0.051 \text{ PASTP} + 0.230 \text{ PLANP} \\
(0.026) \quad (0.051)
\]

\[
Q_t = 0.458 Q_{t-1} + e_t
\]

\[R^2 = 0.690, \text{ Adj.} R^2 = 0.683, F = 100.175, \text{ AIC} = 4.124, \text{ SIC} = 4.208, \text{ DW} = 1.784\]

---

37 The survey question for PASTP data reads: “How are your average selling prices now compared to three months ago?”

38 The survey question for PLANP data reads: “In the next three months, do you plan to change the average selling prices of your goods and/or services?”

39 Theory suggests that in equation 3.1 and some others that follow, PLANP should be lagged by at least one quarter. In these several cases, practice is inconsistent with theory, as regressions containing PLANP\(_{-1}\) in place of PLANP generated poor results. As a general rule throughout this section, regressions containing PLANP\(_{-1}\) were first attempted. If the estimated coefficients proved to be statistically insignificant, then PLANP was substituted for PLANP\(_{-1}\).
Chart 11 shows the out-of-sample predicted versus actual values of the quarter-to-quarter change in the consumer price index using the model expressed in equation 3.1. As with the labor market models, this model also tends to accurately predict post-Great Recession directional movements in the price indices, this time with a slight lag. This will also prove to be the case with out-of-sample forecasts of changes in the personal consumption expenditure index and the GDP deflator, as will be shown later.
The NFIB measures are less successful estimating change in Core CPI, which excludes volatile energy and food prices. The standard OLS and AR(1) models do not prove to be good fits for the data due to serial correlation in the disturbance term. Application of the Box-Jenkins modeling approach suggests the inclusion of AR(1) and AR(3) terms to mitigate serial correlation problems. Such a model (Equation 3.2) produces a high R² value (0.823), but it is obvious from a graph of actual and predicted CPICORE values (Chart 12) that the model has great difficulty capturing high levels of price volatility, as occurred from 1978 to 1983.

\[
\%\Delta \text{CPICORE} = 1.101 + 0.074 \text{PASTP} + 0.059 \text{PLANP} \tag{3.2}
\]

\[
\begin{align*}
\hat{\epsilon}_t &= 0.444 \epsilon_{t-1} + 0.415 \epsilon_{t-3} + \epsilon_t \\
R^2 &= 0.823, \text{Adj. } R^2 = 0.817, F = 152.957, AIC = 3.214, SIC = 3.321, DW = 2.105
\end{align*}
\]

The NFIB survey asks for the actual magnitude of past and planned price changes in categorical classifications.\(^{40}\) During periods of rapid price changes, movements in the tails of the distribution of reported price changes should have an important impact on changes in the average price level. In other words, information in the tails of distribution of price changes, that is, the incidence of extremely high or extremely low reports of actual and planned selling prices changes, should add meaningful predictive content (at least, during periods of rapid price changes).

PASTP>5 is the percent of firms reporting average price hikes of five percent or more in the past three months, and PLANP>5 is the percent of firms planning to raise prices by an average of five percent or more in the next three months (not seasonally adjusted). A regression of %ΔCPICORE on PASTP, PASTP>5, and PLANP>5 with AR(1) and AR(3) terms included produces results similar to those

---

\(^{40}\) The categories reported are: (1) less than 1.0%; (2) 1.0% - 1.9%; (3) 2.0% - 2.9%; (4) 3.0% - 3.9%; (5) 4.0% - 4.9%; (6) 5.0% - 7.9%; (7) 8.0% - 9.9%; (8) 10.0% or more.
Small Business Indicators of Macro-economic Performance: An Update

for equation 3.2 (Equation 3.3). Increases in both PASTP>5 and PLANP>5 contribute to increases in the general price level. As before, the model has difficulty accurately predicting periods of high price volatility.

\[
\%\Delta \text{CPICORE} = 0.666 + 0.041 \text{PASTP} + 0.151 \text{PASTP} > 5 + 0.094 \text{PLANP} > 5 - 1 \quad (3.3)
\]

\[
\begin{align*}
&u_t = 0.352 u_{t-1} + 0.460 u_{t-3} + \epsilon_t \\
&R^2 = 0.831, \text{Adj. } R^2 = 0.824, F = 127.805, AIC = 3.134, SIC = 3.263, DW = 2.077
\end{align*}
\]

Similar results are obtained through a regression of \%\Delta CPICORE on the percent of firms who report raising prices in the previous three months (PHIGHER) and the percent of firms who report lowering prices (PLOWER) [Equation 3.4]. In this model, a larger percentage of firms raising prices leads to increases in the general price level, and a larger percentage of firms lowering prices leads to decreases.

\[
\%\Delta \text{CPICORE} = 2.129 + 0.105 \text{PHIGHER} - 0.116 \text{PLOWER} \quad (3.4)
\]

\[
\begin{align*}
&u_t = 0.444 u_{t-1} + 0.414 u_{t-3} + \epsilon_t \\
&R^2 = 0.822, \text{Adj. } R^2 = 0.817, F = 152.870, AIC = 3.353, SIC = 3.438, DW = 2.090
\end{align*}
\]

PASTP and PLANP do a better job anticipating or predicting changes in the Personal Consumption Expenditures price index (%\Delta PCE) than in the consumer price index (Equation 3.5). The PCE index is constructed using the CPI, the Producer Price Index, and other data sources. A key difference between the CPI and the PCE is that the CPI represents a “fixed” (relatively) basket of goods whereas PCE allows the basket of goods to change quarter to quarter. In contrast, the CPI basket is updated every two years.

Using an AR(1) model, the NFIB measures explain 78.5 percent of movements in the PCE index. The residuals are well distributed and small until 2008, when firms cut prices dramatically to reduce excessive levels of inventory created by lower consumer spending following the beginning of the financial crisis.

\[
\%\Delta \text{PCE} = -1.541 + 0.027 \text{PASTP} + 0.202 \text{PLANP} \quad (3.5)
\]

\[
\begin{align*}
&u_t = 0.678 u_{t-1} + \epsilon_t \\
&R^2 = 0.785, \text{Adj. } R^2 = 0.780, F = 164.355, AIC = 3.353, SIC = 3.438, DW = 2.000
\end{align*}
\]
**Chart 13**

Forecast Change in Personal Consumption Expenditures Price Index using NFIB Price Measures (Equation 3.5)

**Chart 14**

Out-of-Sample Forecast of Change in PCE Index using Equation 3.5
Regular OLS and autoregressive models fail to accurately predict movements in the Core PCE index, which omits energy and food prices. Introducing both an AR(1) and a MA(1) term gives a model with a high degree of explanatory power (Equation 3.6).

\[
\% \Delta PCECORE = 0.854 + 0.023 \text{ PASTP} - 0.049 \text{ PLANP} \\
(0.015) \quad (0.049)
\]

\[
u_t = 0.970 \nu_{t-1} - 0.581 \theta_{t-1} + \varepsilon_t
\]

\[
R^2 = 0.891, \text{ Adj. } R^2 = 0.888, \text{ F } = 273.806, \text{ AIC } = 2.408, \text{ SIC } = 2.514, \text{ DW } = 1.785
\]

Finally, future short-term changes in the GDP deflator may be predicted accurately by PASTP or PLANP, with the inclusion of AR(1) and AR(4) terms in the model (Equations 3.7 and 3.8).

\[
% \Delta GDPFL = 1.942 + 0.068 \text{ PASTP} \\
(0.014)
\]

\[
u_t = 0.497 \nu_{t-1} + 0.332 \nu_{t-4} + \varepsilon_t
\]

\[
R^2 = 0.845, \text{ Adj. } R^2 = 0.841, \text{ F } = 239.613, \text{ AIC } = 2.688, \text{ SIC } = 2.773, \text{ DW } = 2.035
\]

\[
% \Delta GDPFL = 1.332 + 0.064 \text{ PLANP}_{t-1} \\
(0.022)
\]

\[
u_t = 0.550 \nu_{t-1} + 0.306 \nu_{t-4} + \varepsilon_t
\]

\[
R^2 = 0.830, \text{ Adj. } R^2 = 0.826, \text{ F } = 214.344, \text{ AIC } = 2.781, \text{ SIC } = 2.867, \text{ DW } = 2.004
\]

This ARMA(1, 1) model may be useful for short-term forecasting of the Core PCE index despite the fact that the negative coefficient for PLANP runs counter to conventional economic wisdom.\(^{41}\)

\(^{41}\) ARMA\((p, q)\) models are a class of models referred to as autoregressive moving average models which include both an autoregressive term (AR) of order \(p\), as well as a moving average (MA) term of order \(q\). The moving average term consists of lagged values of the forecast error (not the residual), used to improve the current forecast. An MA\((q)\) takes the form: \(\nu_t = \varepsilon_t + \theta_1 \varepsilon_{t-1} + \theta_2 \varepsilon_{t-2} + \ldots + \theta_q \varepsilon_{t-q}\). ARMA\((p, q)\) models are frequently assembled using ARIMA (autoregressive integrated moving average) modeling principles (also referred to as Box-Jenkins methodology) which attempt to construct a forecasting model using AR, MA, and integration order terms. Such models can be useful for short-term forecasting but often lack theoretical meaning.
**Chart 15**
**Forecast Change in GDP Deflator Using NFIB Planned Price Change Measure (Equation 3.8)**

**Chart 16**
**Out-of-Sample Forecast of Change in GDP Deflator Using Equation 3.8**
NFIB measures of inventory satisfaction and inventory changes (planned or actual) among small business owners are shown to predict well changes in overall private inventory levels as measured by the NIPA accounts.

Changes in non-farm business inventories are notoriously difficult to predict. These inventory changes are a function of production decisions by makers of goods throughout the economy, decisions by business owners to adjust their stock of inventories, and consumer (customer) purchases during a given period. Mismatches between inventory stock adjustments by business owners and consumer purchases can lead to large swings in inventories. Additionally, mismatches between the amount of goods generated by producers during a given period and the amount of new or replacement inventory desired by owners will lead to a mismatch between the planned and actual levels of inventory in future periods.

A common model in macroeconomics for examining inventory investment is the stock adjustment model, in which the desired stock of inventories depends on expected sales in the future period, the cost of holding inventories, the ratio of inventory to sales that is desirable for that particular type of business, and the stock on hand. Comparing the desired stock to the stock on hand produces a gap that, if positive, must be closed by additional inventory accumulation and, if negative, must be closed by reducing inventories. The net percent of owners characterizing their current stocks as “too high” or “too low” (INVSAT) is a direct proxy for the gap between desired and actual stocks. Meanwhile, the pervasiveness among small businesses of a gap between desired and actual inventory stocks drives the percent of owners planning to intentionally add to (or subtract from) inventory stocks (INVPLN).

Theory suggests that inventory stocks in future periods should increase in response to situations where owners feel current stocks are low or plan to add inventory. This relationship is tested in equation 4.1, which relates the actual quarter-to-quarter change in overall U.S. business inventories ($\Delta$INV) as reported in the National Income and Product Accounts to the NFIB survey measures of inventory satisfaction (INVSAT), the net percent of owners reporting that current holdings are too high or too low, and inventory plans (INVPLN), the net percent of owners planning to intentionally increase inventory holdings. Changes in business inventories are regressed on previous period measures of both inventory satisfaction and planned changes in inventory.

$$\Delta$INV = 18.432 + 1.925 INVSAT_{-1} + 4.676 INVPLN_{-1} \quad (4.1)$$

<table>
<thead>
<tr>
<th>Coefficient</th>
<th>Standard Error</th>
</tr>
</thead>
<tbody>
<tr>
<td>18.432</td>
<td>1.459</td>
</tr>
<tr>
<td>1.925</td>
<td>0.873</td>
</tr>
</tbody>
</table>

R$^2 = 0.312$, Adj. R$^2 = 0.302$, F = 31.131, AIC = 9.697, SIC = 9.760, DW = 1.145

A correlogram of the residuals obtained from this regression indicate the possible presence of serial correlation. The introduction of an AR(1) term into the equation produces improved statistical performance. However, the coefficient for INVSAT$_{-1}$ is now well outside the realm of statistical significance ($p = 0.6135$). A regression model with INVSAT$_{-1}$ and INVPLN$_{-1}$ is therefore not the best model specification. Nonetheless, because of theoretical underpinnings, some further analysis of the results is merited. The model tracks changes in business inventories well for the first several years of the time series until 1982, after which the predicted values deviate from the actual values, generally by failing to match the vola-

42 Statistics on business inventories for the small business sector are not currently produced, so a measure of overall business inventories is used instead.
tility of actual inventory change patterns. This drawback aside, both coefficients are of the correct sign: increases in the net percent of owners who think inventory stocks are “too low” or plan on increasing inventories are associated with positive changes in inventory stocks in the next period. Together, previous period values of INVSAT and INVPLN explain 31.2 percent of current period movements in U.S. business inventories.

INVSAT and INVPLN individually turn out to be better predictors of changes in inventories than they are together. Equations 4.2 and 4.3 show the regression results using the first-order autoregressive model of $\Delta \text{INV}$ on INVSAT$_{-1}$ and INVPLN$_{-1}$, respectively. The first-order autoregressive model is enlisted in this case to address issues concerning serial correlation found when regressing with the traditional OLS method. According to model selection criteria (AIC and SIC values), both 4.2 and 4.3 are better fits for the data than equation 4.1. Both equations also possess higher $R^2$ values. The $R^2$ value for equation 4.3 is highest with INVPLN$_{-1}$ explaining 44.4 percent of inventory change patterns. As before, the positive coefficients reflect how increases in inventory dissatisfaction and plans to add to inventories in the previous period lead to increases in inventory stock in the current period.

$$\Delta \text{INV} = 36.792 + 3.666 \text{ INVSAT}_{-1}$$  
$$u_t = 0.553 u_{t-1} + \epsilon_t$$  
$$R^2 = 0.384, \text{ Adj. } R^2 = 0.375, F = 42.391, \text{ AIC} = 9.595, \text{ SIC} = 9.658, \text{ DW} = 2.100$$  

$$\Delta \text{INV} = 15.774 + 3.819 \text{ INVPLN}_{-1}$$  
$$u_t = 0.492 u_{t-1} + \epsilon_t$$  
$$R^2 = 0.444, \text{ Adj. } R^2 = 0.436, F = 54.397, \text{ AIC} = 9.492, \text{ SIC} = 9.555, \text{ DW} = 2.081$$

**Chart 17**

**Forecast Change in Business Inventories Using NFIB Inventory Planned Change Measure (Equation 4.3)**
A more direct model relating aggregate inventory changes in the U.S. economy and small businesses is, of course, a regression of $\Delta \text{INV}$ on the net number of small business owners who report increasing their inventories ($\text{INVCH}$).\textsuperscript{43} It is not unreasonable to expect that aggregate inventory changes should track closely with reported inventory changes at small businesses, given that small businesses make up most of the interface between sellers and the end consumer.\textsuperscript{44} This hypothesis is tested in equations 4.4 and 4.5. The former involves a regression of $\Delta \text{INV}$ on $\text{INVCH}$ using the AR(1) model. The latter entails the same regression, but also includes $\text{INVPLN}_{-1}$ as an explanatory variable.

Both regressions are better matches for the data than any of the preceding specifications in this section. Equation 4.5 is marginally better than equation 4.4 based on explanatory power of the independent variables and model selection criteria. Fully half of aggregate changes in business inventories is explained by NFIB indicators on changes in small business inventories and inventory plans by owners.

\begin{align*}
\Delta \text{INV} = & \ 31.511 + 4.769 \ \text{INVCH} \\
& (0.848) \\
\text{u}_t = & \ 0.388 \text{u}_{t-1} + \varepsilon_t \\
R^2 = & \ 0.493, \text{Adj. } R^2 = 0.483, \ F = 49.032, \text{AIC} = 9.498, \text{SIC} = 9.574, \text{DW} = 2.040
\end{align*}

\begin{align*}
\Delta \text{INV} = & \ 19.825 + 4.160 \ \text{INVCH} + 2.904 \ \text{INVPLN}_{-1} \\
& (0.847) \quad (1.293) \\
\text{u}_t = & \ 0.349 \text{u}_{t-1} + \varepsilon_t \\
R^2 = & \ 0.516, \text{Adj. } R^2 = 0.502, \ F = 35.603, \text{AIC} = 9.469, \text{SIC} = 9.571, \text{DW} = 2.037
\end{align*}

\textbf{Chart 18}

\textbf{Forecast Change in Business Inventories Using NFIB Inventory Measures (Equation 4.5)}

\textsuperscript{43} The survey data for $\text{INVCH}$ reads: “During the last three months, did you increase or decrease your inventories?”

\textsuperscript{44} According to the Census Bureau’s Statistics of U.S. Businesses database, retail firms with fewer than 500 employees make up 99.7 percent of all U.S. (employer) retail firms. Retail firms with fewer than 20 employees make up 99.1 percent of all retail firms.
The tendency to accurately predict out-of-sample directional movements in a macroeconomic variable but “undershoot” local maxima and minima is also found with the NFIB models of changes in inventory. An out-of-sample forecast using equation 4.3 (Chart 19) shows how the NFIB models predict the large decrease in business inventories in the years following the financial crisis, but underestimated the degree of the inventory “fire sale.” The predicted changes appear to be highly sensitive to swings in the INVPLN variable.

**Chart 19**

**Out-of-Sample Forecast of Change in Business Inventories Using Equation 4.3**
This section discusses the predictive ability NFIB capital expenditure measures by small business owners (planned or actual) hold toward aggregate measures of capital expenditure. The NFIB measures prove to be poor predictors of changes in gross private domestic investment, but reasonably good predictors of changes in fixed capital spending.

Although individual firms rarely make massive capital outlays, the accumulation of small outlays by six million small business employers can have a substantial impact on aggregate capital spending in the United States. The median outlay for NFIB members is $20,000 (in the prior six months), typically reported by 50 percent to 70 percent of the owners from quarter to quarter. Four percent of the owners typically report outlays in excess of $500,000 (in the prior six months).

The relationship between gross private domestic investment ($\Delta CAPX$) and the NFIB indicators $CXPAST$, the incidence of past capital spending, and $CXPLAN$, the percent of owners planning capital outlays in the next three to six months, is not particularly strong (Equation 5.1). The two NFIB capital expenditure variables explain just 14.1 percent of changes in overall private investment. Narrowing the definition of investment spending improves the fit. $CXPAST$ and $CXPLAN$ hold substantially greater explanatory power toward changes in private fixed investment ($\Delta PRIVFIXED$ and $\Delta NONRESPRIVFIX$) or equipment only ($\Delta NONRESEQUIP$) [Equations 5.2, 5.3, and 5.4]. All equations are estimated with data beginning in 1979:Q1, the first quarter that NFIB past expenditure data are available.

The NFIB measures do best in estimating changes in total private fixed investment, explaining 45.3 percent of the quarter-to-quarter changes. $CXPAST$ and $CXPLAN$ also explain 35.2 percent of movements in nonresidential equipment purchases. Of the four regressions, model selection criteria hint that equation 5.3 provides the best specification, but the high p-value for $CXPAST$’s coefficient (0.325) suggests otherwise. The negative sign on $CXPAST$ suggests that if owners spent money on capital expenditures in the previous period, they are likely to spend less during the current period (for example, more of the gap between desired and actual capital stock was closed in a prior period).

\[
\frac{\Delta CAPX}{\Delta PRIVFIXED} = \frac{-24.945 - 0.557 CXPAST + 1.950 CXPLAN}{-14.001 - 0.472 CXPAST + 1.431 CXPLAN}
\]

\[
R^2 = 0.141, \text{ Adj. } R^2 = 0.127, F = 9.627, AIC = 8.285, SIC = 8.354, DW = 1.761
\]

\[
\frac{\Delta PRIVFIXED}{\Delta NONRESPRIVFIX} = \frac{-25.928 - 0.165 CXPAST + 1.270 CXPLAN}{-25.928 - 0.165 CXPAST + 1.270 CXPLAN}
\]

\[
R^2 = 0.453, \text{ Adj. } R^2 = 0.438, F = 31.687, AIC = 6.819, SIC = 6.912, DW = 1.916
\]

45 The survey question for $CXPAST$ data reads: “During the last six months has your firm made any capital expenditures to improve or purchase equipment, buildings, or lands?”
\[ u_t = 0.360 u_{t-1} + \epsilon_t \]

\[ R^2 = 0.400, \text{Adj. } R^2 = 0.385, F = 25.591, \text{AIC} = 6.784, \text{SIC} = 6.877, \text{DW} = 1.989 \]

\[ \%\Delta\text{NONRESEQUIP} = -28.972 - 0.300 \text{CXPAST} + 1.661 \text{CXPLAN} \quad (5.4) \]

\[ u_t = 0.198 u_{t-1} + \epsilon_t \]

\[ R^2 = 0.352, \text{Adj. } R^2 = 0.335, F = 20.841, \text{AIC} = 7.127, \text{SIC} = 7.221, \text{DW} = 1.938 \]

**Chart 20**

Forecast Change in Capital Expenditures Using NFIB Capital Expenditure (Actual Investment and Planned Investment) Measures (Equation 5.1)
Much of the explanatory power toward fixed investment in the previous equations appears to have its source in CXPLAN. Regressions of $\%\Delta$PRIVFIXED and $\%\Delta$NONRESPRIVFIX on CXPLAN using an AR(1) model show that the NFIB variable individually explains more than 35 percent of changes in either investment measure (Equations 5.5 and 5.6).

\[
\%\Delta\text{PRIVFIXED} = -19.379 + 0.736 \text{CXPLAN} \quad (5.5)
\]

\[
u_t = 0.501 u_{t-1} + \varepsilon_t \quad (0.209)
\]

\[
R^2 = 0.368, \text{Adj. } R^2 = 0.358, F = 39.548, \text{AIC} = 7.154, \text{SIC} = 7.217, \text{DW} = 1.972
\]

\[
\%\Delta\text{NONRESPRIVFIX} = -20.821 + 0.821 \text{CXPLAN} \quad (5.6)
\]

\[
u_t = 0.446 u_{t-1} + \varepsilon_t \quad (0.173)
\]

\[
R^2 = 0.380, \text{Adj. } R^2 = 0.371, F = 41.699, \text{AIC} = 6.893, \text{SIC} = 6.956, \text{DW} = 2.066
\]
Chart 22
Forecast Change in Private Fixed Investment Using NFIB Planned Capital Expenditure Measure (Equation 5.5)

Quarters-to-Quarters Change in Private Fixed Investment (Percent)

-60 -40 -20 0 20 40


Residuals

Actual — Fitted — Residual
This section highlights the strong bivariate relationship NIFB measures of small business credit tightness have with broad measures of capital market tightness, including the federal funds rate and the interest rates paid on T-bills and 10-year treasury notes.

During the formation phase, small firms are financed primarily using the savings of the entrepreneur(s) or those of his friends and relatives. Once the initial phases of business formation have passed, owners and managers usually turn to other funding sources to finance operations. Access to capital through conventional credit markets typically takes on a more important role as new businesses mature. The most important source of credit for small businesses consists of commercial banks and other depository institutions, like savings banks and thrifts. Banks serve as the primary source of funds for capital expenditures by small businesses, although credit cards have increasingly become a source for small business capital expenditure financing. Most of the bank lending done with small businesses takes the form of a traditional business loan such as a line of credit, a mortgage loan, or an equipment loan.

Numerous factors can influence the outcome of a potential borrower’s attempt to acquire credit from a lender. Among these is federal monetary policy, which is implemented through bond market transactions conducted by the Federal Reserve Bank of New York. These transactions, also known as open market operations, have a significant impact on the federal funds rate (FEDFUNDS), the rate at which banks lend to each other overnight. Under normal circumstances, the federal funds rate subsequently influences other interest rates throughout the economy by acting as an interest rate floor for credit transactions. In the context of bank lending decisions, banks will lend to potential borrowers when the expected return on investment for the loan exceeds the opportunity cost of leaving the loan funds with the Federal Reserve for interbank lending. Movements in the federal funds rate lead to movements in other interest rates in the same direction, including the interest rates offered by banks for small business loans, although since 2008 there seems to be a disconnect as the average rate paid on twelve-month money by small business owners is stuck at 6 percent while the fed funds rate is near zero. The present inability of the average small business loan rate to fall below 6 percent may be a reflection of the risk premium lenders place on borrowers who seek capital to fund small businesses.

The NFIB survey collects data on the reported average interest rate paid by owners who borrowed using short term business loans (AVRATE). Chart 23 shows how movements in AVRATE track closely not only with movements in the fed funds rate, but also with other major indicators of credit market tightness like the yield on the 1-year treasury bill (TBILL) and the yield on the 10-year treasury note (TNOTE). Movements in AVRATE closely mirror those of FEDFUNDS with an average of 4.6 percentage points separating the two series starting in 1981:Q2, the first quarter data for AVRATE was collected. Table 2 presents the correlation matrix for these four time series. AVRATE is strongly correlated with all three other variables. The correlation between AVRATE and FEDFUNDS ($\rho = 0.9641$) is almost as strong as the correlation between the federal funds rate and the T-bill yield ($\rho = 0.9891$).
Table 2

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<th>FEDFUNDS</th>
<th>TBILL</th>
<th>TNOTE</th>
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<tr>
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<td>1.0000</td>
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</tr>
<tr>
<td>TBILL</td>
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<td></td>
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<tr>
<td>TNOTE</td>
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</tbody>
</table>

The strong correlation between AVRATE and FEDFUNDS shows the influence federal monetary policy can have on small business lending. Given this strong relationship, it stands to reason that the federal funds rate and other interest rates which move in tandem might prove to be good predictors of measures of small business credit tightness. Two explicit survey measures of credit tightness in the small business lending market contained in the NFIB survey are the net percent of owners reporting a harder time obtaining financing compared to three months ago (CREDHARD) and the reported relative interest rate paid by regular borrowers (at least once every three months) for business loans compared to three months ago (RATEPD). Higher levels of both variables indicate tighter credit markets for small businesses.

46 The survey question for CREDHARD data reads: “If you borrow money regularly (at least once every 3 months) as part of your business activity, how does the rate of interest payable on your most recent loan compare with that paid three months ago?”

47 The survey question for RATEPD data reads: “Are these loans easier or harder to get than they were three months ago?” RATEPD data include only those respondents who indicated they were regular borrowers in the survey question for CREDHARD.
Equations 6.1, 6.2, and 6.3 show the results of regressions of RATEPD on FEDFUNDS, TBILL, and TNOTE, respectively, using the first-order autoregressive model. The federal funds rate, 1-year T-bill yield, and 10-year treasury note yield are all strong predictors of changes in the interest rate paid by small business owners on short-term business loans. The reader here will note that unlike earlier regressions, the government data variable is on the right-hand side of each of these equations, reflecting the understanding that in many models, monetary policy shocks (interest rate decisions made by the Federal Reserve) are assumed to be exogenous. The R-squares of all three regressions exceed 0.59, with FEDFUNDS providing slightly more explanatory power than TBILL or TNOTE. Positive movements FEDFUNDS, TBILL, or TNOTE indicate monetary policy tightening which incentivizes lenders throughout the banking system to tighten lending. This process is reflected in the borrowing experiences of regularly-borrowing small business owners who report higher relative interest rates in the current period (conveyed through positive regression slope coefficients in these three equations).

\[
\text{RATEPD} = -22.947 + 4.456 \text{ FEDFUNDS} \\
(0.787) \\
\text{R}_t = 0.823 \text{ RATEPD}_{t-1} + \epsilon_t
\]

\[
R^2 = 0.651, \text{ Adj. } R^2 = 0.646, F = 127.576, \text{ AIC } = 7.572, \text{ SIC } = 7.635, \text{ DW } = 2.267
\]

\[
\text{RATEPD} = -18.732 + 3.722 \text{ TBILL} \\
(0.886) \\
\text{R}_t = 0.771 \text{ RATEPD}_{t-1} + \epsilon_t
\]

\[
R^2 = 0.622, \text{ Adj. } R^2 = 0.616, F = 112.589, \text{ AIC } = 7.652, \text{ SIC } = 7.715, \text{ DW } = 2.251
\]

\[
\text{RATEPD} = -20.893 + 3.457 \text{ TNOTE} \\
(1.301) \\
\text{R}_t = 0.789 \text{ RATEPD}_{t-1} + \epsilon_t
\]

\[
R^2 = 0.592, \text{ Adj. } R^2 = 0.586, F = 99.644, \text{ AIC } = 7.726, \text{ SIC } = 7.789, \text{ DW } = 2.159
\]
As tools for generating out-of-sample forecasts of relative interest rates paid, the above three regressions all do a fairly good job predicting directional movements in RATEPD, although all three tend to underestimate the magnitude of the variable itself, thereby undershooting local highs in the series. Chart 25 shows the out-of-sample forecast of RATEPD estimated using equation 6.1.
Higher interest rates and tighter lending standards should be reflected in a higher percentage of owners who report credit harder to obtain. Regressions of CREDHARD on FEDFUNDS, TBILL, and TNOTE, respectively, using the first-order autoregressive model, provide evidence of this relationship (Equations 6.4, 6.5, and 6.6). Positive slope coefficients in all three equations suggest that small business owners are sensitive to monetary tightening and find credit harder to obtain when interest rates rise. Although the R-squares for these three regressions are lower than those in equations 6.1, 6.2, and 6.3, they are still quite strong given the presence of just one regressor in each of the equations.

\[
\text{CREDHARD} = 1.822 + 0.639 \text{ FEDFUNDS} \\
(0.142) \\
\eta_t = 0.572 \eta_{t-1} + \epsilon_t \\
R^2 = 0.508, \text{Adj. } R^2 = 0.501, F = 70.682, AIC = 4.941, SIC = 5.004, DW = 2.251
\]

\[
\text{CREDHARD} = 2.924 + 0.465 \text{ TBILL} \\
(0.166) \\
\eta_t = 0.578 \eta_{t-1} + \epsilon_t \\
R^2 = 0.464, \text{Adj. } R^2 = 0.456, F = 59.295, AIC = 5.026, SIC = 5.089, DW = 2.278
\]

\[
\text{CREDHARD} = 2.563 + 0.447 \text{ TNOTE} \\
(0.222) \\
\eta_t = 0.609 \eta_{t-1} + \epsilon_t \\
R^2 = 0.454, \text{Adj. } R^2 = 0.446, F = 56.877, AIC = 5.045, SIC = 5.108, DW = 2.300
\]

---

**Chart 26**

Forecast Net Percent of Small Business Owners Who Find Credit Harder to Get Using Federal Funds Rate (Equation 6.4)
This section discusses the relative performance of the NFIB Optimism Index as a predictor of changes in Gross Domestic Product. The Optimism Index performs better than two widely-followed measures of consumer sentiment, the Conference Board’s Consumer Confidence Index and the University of Michigan’s Index of Consumer Sentiment. The Optimism Index also performs favorably compared to the Institute of Supply Management’s Purchasing Managers Index.

Numerous other survey indicators are used by analysts to track and anticipate changes in economic activity. Many of these, like the NFIB survey, reflect the sentiments and experiences from the firm side of the economy. Other surveys capture the views of consumers, who through their collective spending on goods and services produced in the United States, account for 70 percent of gross domestic product. The overwhelming importance of consumption to overall production in the economy suggests that these measures of consumer sentiment should act as good predictors of GDP.

Two popular indices of consumer sentiment are the Conference Board’s Consumer Confidence Index (CCI) and the University of Michigan’s Index of Consumer Sentiment (UMCSENT). The CCI is a monthly index produced using data from the Conference Board’s Consumer Confidence Survey, which is based on the responses of 5,000 households. The Conference Board’s survey focuses on gauging household reaction to labor market conditions. The quarterly CCI series used here begins in 1975:Q3 and is nearly as old as the NFIB Optimism Index. The Michigan index is produced using data from the monthly Survey of Consumer Sentiment, a survey of 500 individuals which focuses on financial and income situations. The Michigan series is older than the other two time series, beginning in 1946, although the time series data used in this analysis begins in 1978:Q1. All three series adopt an index reference value of 100.

Both the Conference Board index and the Michigan index are considerably more volatile than the NFIB Optimism Index (Chart 26), reflecting methodological differences in the indices’ constructions and disparate target populations. Differences in volatility do not indicate an absence of correlation, however, and INDEX and UMCSENT follow the same broad patterns over time ($\rho = 0.776$). Movements in INDEX and CCI are considerably less related, and the two variables possess a correlation coefficient of just 0.470. A complete correlation matrix among these three variables and the quarter-to-quarter percentage change in real GDP is given in Table 3. Of the three sentiment indices, the NFIB Optimism Index is the most highly correlated with changes in real GDP over time ($\rho = 0.630$).
Regressions of $\%\Delta RGDP$ on each of the three indices indicate that INDEX is the superior predictor of changes in real GDP (Equateions 7.1, 7.2, and 7.3). The AIC and SIC measures for equation 7.1 are both lower than their counterparts for the other two equations. Additionally, INDEX explains 38.3 percent of movements in real GDP, compared to 13.5 percent for CCI and 24.2 percent for UMCSENT.

\[
\begin{align*}
%\Delta RGDP &= -46.208 + 0.495 \text{INDEX} \\
\text{R}^2 &= 0.383, \text{Adj. R}^2 = 0.378, F = 83.900, \text{AIC} = 4.784, \text{SIC} = 4.827, \text{DW} = 1.805
\end{align*}
\]

\[
%\Delta RGDP = -0.129 + 0.032 \text{CCI} \\
\text{(7.2)}
\]

\[
%\Delta RGDP = -0.129 + 0.032 \text{CCI} \\
\text{(7.2)}
\]

\[
u_t = 0.274 u_{t-1} + \varepsilon_t
\]
\[ R^2 = 0.135, \text{Adj. } R^2 = 0.122, F = 10.133, \text{AIC} = 5.103, \text{SIC} = 5.168, \text{DW} = 1.960 \]

\[ \% \Delta \text{RGDP} = -8.202 + 0.126 \text{ UMCSENT} \quad (7.3) \]

\[ u_t = 0.177 u_{t-1} + \epsilon_t \]

\[ R^2 = 0.242, \text{Adj. } R^2 = 0.229, F = 19.107, \text{AIC} = 4.978, \text{SIC} = 5.046, \text{DW} = 1.775 \]

INDEX also compares favorably with a popular measure of economic performance in the manufacturing industry. The Institute for Supply Management’s Purchasing Managers Index for the manufacturing sector (ISM) reflects the sentiments of purchasing agents responsible for procuring the supplies necessary for their respective manufacturing firms to make products. The ISM is highly sensitive to business trends in the broader economy and is known to be a useful measure for gauging turning points in the business cycle. An index value above 50 indicates that activity in the manufacturing sector is increasing; a value below 50 indicates that it is decreasing.

The manufacturing sector is sometimes viewed as a proxy for large firms in general. The data do not support this view. According to data from the Census Bureau’s Statistics of U.S. Businesses data set, large firms (those with 500 or more employees) made up just 1.4 percent of all manufacturing firms in 2009, a small fraction. Conversely, manufacturing firms made up 21 percent of all large firms, a sizeable percentage, but nowhere near a majority. These data suggest that using ISM as a proxy for the large business sector and, in doing so, measuring its performance relative to INDEX as a means of making a large-versus-small business performance comparison is a questionable practice.

In a regression of \( \% \Delta \text{RGDP} \) on ISM over the time period 1973:Q4 to 2008:Q4, the manufacturer’s index explains 36.2 percent of movements in real GDP (Equation 7.4). This result is almost as good as INDEX’s performance in equation 7.1, where INDEX explained 38.3 percent of movements in real GDP.

\[ \% \Delta \text{RGDP} = -14.275 + 0.330 \text{ ISM} \quad (7.3) \]

\[ R^2 = 0.362, \text{Adj. } R^2 = 0.357, F = 78.206, \text{AIC} = 4.853, \text{SIC} = 4.895, \text{DW} = 1.694 \]
Concluding Observations

The small business sector produces almost one-half of the private sector GDP, accounts for roughly half of the private sector labor force, and two-thirds of the net new jobs created. Collectively, the actions of small business owners have a major impact on the U.S. economy. The economic indicators pioneered by NFIB and described herein have been shown to have strong empirical relationships to important economic measures like GDP growth, unemployment, inflation, business inventories, and capital expenditures. The NFIB measures appear to do best predicting future movements in inflationary and labor market indicators. When serial correlation is accounted for and addressed in regression analysis, the R-squared values of regressions of inflationary indicators on NFIB measures regularly exceed 0.60. R-squared values of regressions of changes in private employment or the unemployment rate on NFIB measures sometimes exceed 0.70.

Compared with other major indicators of consumer sentiment, the relative performance of the headline NFIB Optimism Index as a predictor of changes in real GDP is shown to be superior to both the Conference Board’s Consumer Confidence Index and the University of Michigan’s Index of Consumer Sentiment. The NFIB Optimism Index is also shown to perform favorably when compared to the ISM Purchasing Managers Index, an indicator sometimes thought to represent economic activity in “larger” firms. The strong performance of NFIB measures as predictors of headline macroeconomic indicators should encourage their increased use by forecasters, policymakers, and other analysts for forecasting, policymaking, and comprehending how one vital half of the economy performs.
SMALL BUSINESS ECONOMIC SURVEY

Dear:

Recently you received a note from me requesting your participation in Small Business Economic Trends. If you have already done so — thank you very much. If you have not, would you please help?

The NFIB Research Foundation’s Small Business Economic Trends provides the only information of its kind. (If the government provided it, imagine the paperwork for small business.) Economic Trends is increasingly recognized and respected, and it helps NFIB get results for small business.

You have been selected as part of a group representing all small business. Reliable information depends on your taking a few minutes, and I mean a few minutes, to complete and return this questionnaire. You do not need your books or to make calculations as your best judgment is all that is required.

The information that you provide is confidential. The final publication refers only to broad classifications, not individual businesses. Findings are published in general terms such as “five percent of firms have gross sales or receipts of less than $100,000.”

I would appreciate your prompt personal response. Please help us to help other business people like you give Washington legislators a clear-cut picture of independent business’ real needs.

Sincerely,

Dan Danner
President & CEO

Enclosure
NFIB RESEARCH FOUNDATION SMALL BUSINESS ECONOMIC SURVEY

Please circle the appropriate answers or fill in the blanks.

1. What is your form of business organization?
   [ ] Proprietorship [ ] Partnership [ ] Corporation [ ] Sub-S Corporation

2. Please classify your major business activity, using one of the categories of examples below. (If more than one applies, circle the one which contributes the most toward your gross sales or total revenues.)
   [ ] Construction (general contractor, painting, carpentry, plumbing, heating, electrical, highway, etc.)
   [ ] Manufacturing and mining (including dairy processor, printer, publisher, etc.)
   [ ] Transportation, travel agency, communication, public utilities (truckers, movers, broadcasters, etc.)
   [ ] Wholesale (including grain elevator, livestock dealer, distributor of equipment, manufacturer's rep., etc.)
   [ ] Retail (including service station, restaurant, bar, radio and TV store, drug store, florist, apparel, etc.)
   [ ] Agriculture, veterinarian, forestry, landscaping, fisheries, etc.
   [ ] Financial, insurance, real estate, bank, savings & loan, etc.
   [ ] Beauty salon, barber shop, garage, motel, hotel, repair service, bookkeeping service, photographer, funeral director, rental agency, credit bureau, laundry, etc.
   [ ] Physician, dentist, attorney, engineer, architect, accountant, skilled nursing care facility, etc.
   [ ] Other (please describe)  

3. What is the single most important problem facing your business today? (Please circle ONE of the following.)
   [ ] Taxes [ ] Financing & interest rates [ ] Quality of labor
   [ ] Inflation [ ] Cost of labor [ ] Cost or availability of insurance
   [ ] Poor sales [ ] Government regulation(s) & red tape [ ] Other [ ] Competition from large businesses

4. Do you think the next three months will be a good time for small business to expand substantially?
   1. Yes 2. No 3. Uncertain

5a. Why? (Circle ONE answer – most important reason.)
   1. Economic conditions 2. Financing & interest rates 3. Cost of expansion
   4. Political climate 5. Other

5b. About the economy in general, do you think that six months from now general business conditions will be better than they are now, about the same, or worse?
   1. Much better 2. Somewhat better 3. About the same
   4. Somewhat worse 5. Much worse 6. Don't know

6. During the last 3 months or calendar quarter, what were your gross sales or revenues?
   1. Under $12,500 2. $12,500 - $24,999 3. $25,000 - 49,999
   4. $50,000 - 74,999 5. $75,000 - 99,999
   6. $50,000 - 74,999 7. $25,000 - 49,999 8. $75,000 - 99,999
   9. $75,000 - 99,999 10. $1,250,000 or more

6a. During the last calendar quarter, was your dollar sales volume higher, lower, or about the same as it was for the quarter before?
   1. Much higher 2. Higher 3. About the same
   4. Lower 5. Much lower

7. Were your net earnings or "income" (after taxes) from your business during the last calendar quarter higher, lower, or about the same as they were for the quarter before?
   1. Much higher 2. Higher 3. About the same
   4. Lower 5. Much lower

7a. If your net earnings or income were higher or lower, what is the most important reason? (Circle only ONE.)
   4. Insurance costs 5. Price change for your product or service
   6. Financing costs 7. Usual seasonal change 8. Taxes or regulatory costs
   9. Other (specify)

8. Overall, what do you expect to happen to the real volume (number of units) of goods and/or services that you will sell during the next three months?
   1. Go up a lot 2. Go up a little 3. Stay the same
   4. Go down a little 5. Go down a lot 6. Don't know
9. How are your average selling prices now compared to three months ago?  
   1. Lower now  
   2. No difference  
   3. Higher now  
   4. Don't know  

9a. If higher or lower, by what percent, on an average?  
   1. Less than 1%  
   2. 1.0 - 1.9%  
   3. 2.0 - 2.9%  
   4. 3.0 - 3.9%  
   5. 4.0 - 4.9%  
   6. 5.0 - 7.9%  
   7. 8.0 - 9.9%  
   8. 10% or more  

10. In the next three months, do you plan to change the average selling prices of your goods and/or services?  
   1. Yes, raise the prices  
   2. Yes, lower the prices  
   3. No change  
   4. Don't know  

10a. If raise or lower, by what percent, on average?  
   1. Less than 1%  
   2. 1.0 - 1.9%  
   3. 2.0 - 2.9%  
   4. 3.0 - 3.9%  
   5. 4.0 - 4.9%  
   6. 5.0 - 7.9%  
   7. 8.0 - 9.9%  
   8. 10% or more  
   9. Don't know  

11. How many employees do you have full and part-time, including yourself?  
   1. One  
   2. Two  
   3. 3-5  
   4. 6-9  
   5. 10-14  
   6. 15-19  
   7. 20-39  
   8. 40 or more  

11a. In the last three months did you use temporary or leased employees (other than substitutes for sick or vacationing workers)?  
   1. Yes  
   2. No  

12. During the last three months, did the total number of employees in your firm increase, decrease, or stay about the same?  
   1. Increased by ___ employee(s)  
   2. Decreased by ___ employee(s)  
   3. Stayed the same  

13. If you have filled or attempted to fill any job opening in the past three months, how many qualified applicants were there for the position(s)? (Mark ONE best answer.)  
   1. Many  
   2. Some  
   3. Few  
   4. None  
   5. Not appropriate  

14. In the next three months, do you expect to increase or decrease the total number of people working for you?  
   1. Increase  
   2. Keep the same  
   3. Decrease  

15. Do you have any job openings that you are not able to fill right now?  
   1. Yes, for skilled labor  
   2. Yes, for unskilled labor  
   3. Yes, both skilled and unskilled labor  
   4. No  

16. During the last three months, did you increase or decrease your inventories?  
   1. Increased a lot  
   2. Increased  
   3. About the same  
   4. Decreased  
   5. Decreased a lot  
   6. Not appropriate  

17. At the present time, do you feel your inventories are too large, about right, or inadequate?  
   1. Too large  
   2. About right  
   3. Too low  
   4. Not appropriate  

17a. Looking ahead to the next three to six months, do you expect, on balance, to add to your inventories, keep them about the same, or decrease them?  
   1. Add a lot  
   2. Add  
   3. About the same  
   4. Decrease  
   5. Decrease a lot  
   6. Not appropriate  

18. If you borrow money regularly (at least once every 3 months) as part of your business activity, how does the rate of interest payable on your most recent loan compare with that paid three months ago?  
   1. Much higher  
   2. Higher  
   3. Same  
   4. Lower  
   5. Much lower  
   6. Inapplicable, do not borrow regularly  

18a. Are these loans easier or harder to get than they were three months ago?  
   1. Easier  
   2. Same  
   3. Harder  
   4. Don't know  

18b. Do you expect to find it easier or harder to obtain your required financing during the next three months?  
   1. Easier  
   2. Same  
   3. Harder  
   4. Don't know  

(See next page)
19. If you borrowed within the last three months for business purposes, and the loan maturity (pay back period) was 1 year or less, what interest rate did you pay? __________ % or Prime + __________

20. During the last 3 months was your firm able to satisfy it borrowing needs?

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Did not want to borrow</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

21. During the last 6 months has your firm made any capital expenditures to improve or purchase equipment, buildings, or land? (Check all that apply)

<table>
<thead>
<tr>
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<tr>
<td>Vehicles:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equipment:</td>
<td>Yes, Purchased</td>
<td>Yes, leased</td>
<td></td>
</tr>
<tr>
<td>Fixtures, Furniture:</td>
<td>Yes, Purchased</td>
<td>Yes, leased</td>
<td></td>
</tr>
<tr>
<td>Additional Buildings, Land:</td>
<td>Yes, Purchased</td>
<td>Yes, leased</td>
<td></td>
</tr>
<tr>
<td>Improved Buildings:</td>
<td>Yes, Purchased</td>
<td>Yes, leased</td>
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</table>

21a. If yes, what was the total cost of all these projects?

<table>
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<th>6</th>
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<td>under $1,000</td>
<td>$10,000 - 19,999</td>
<td>$20,000 - 49,999</td>
<td>$50,000 - 99,999</td>
<td>$1 million or more</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$1,000 - 4,999</td>
<td>$20,000 - 49,999</td>
<td>$50,000 - 99,999</td>
<td>$1 million or more</td>
<td></td>
<td></td>
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<tr>
<td>$5,000 - 9,999</td>
<td>$50,000 - 99,999</td>
<td>$1 million or more</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
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</table>

22. Looking ahead to the next three to six months, do you expect to make any capital expenditures for plant and/or physical equipment?

<table>
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<th>No</th>
<th>Don't know</th>
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</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

23. Over the past three months, did you change average employee compensation (wages and benefits but NOT Social Security, U.C. taxes, etc.)?

<table>
<thead>
<tr>
<th></th>
<th>1</th>
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<th>3</th>
<th>4</th>
<th>5</th>
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</thead>
<tbody>
<tr>
<td>Increased a lot</td>
<td>About the same</td>
<td>Decreased a lot</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increased</td>
<td></td>
<td>Decreased</td>
<td></td>
<td></td>
<td></td>
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</tbody>
</table>

24. Do you plan to change average employee compensation (wages and benefits but NOT Social Security, U.C. taxes, etc.) during the next three months?

<table>
<thead>
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<th>5</th>
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</thead>
<tbody>
<tr>
<td>Increase a lot</td>
<td>About the same</td>
<td>Decrease a lot</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase</td>
<td>Decrease</td>
<td>Don't know</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

25. Compared to three months ago:

a. Are your receivables, that is, the money people owe you, coming in?

<table>
<thead>
<tr>
<th></th>
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<th>2</th>
<th>3</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>More quickly</td>
<td>More slowly</td>
<td>Same rate</td>
<td>Have no receivables</td>
<td></td>
</tr>
</tbody>
</table>

b. Are you paying your bills?

<table>
<thead>
<tr>
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<th>2</th>
<th>3</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>More quickly</td>
<td>More slowly</td>
<td>Same rate</td>
<td>Have no payables</td>
<td></td>
</tr>
</tbody>
</table>

c. Is trade credit, that is, supplier financing of purchases:

<table>
<thead>
<tr>
<th></th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Easier to get</td>
<td>Harder to get</td>
<td>No change</td>
<td>Never use trade credit</td>
<td></td>
</tr>
</tbody>
</table>

26. What increase in real sales volume would you need before you added one or more new positions/jobs to your payroll?

<table>
<thead>
<tr>
<th></th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Very large increase</td>
<td>Small increase</td>
<td>Wouldn't add under any circumstance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Large increase</td>
<td>Very small increase</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

PLEASE DO NOT REMOVE ADDRESS
(Needed for compiling geographic and industry information)
When performing regression analysis, one of the questions a researcher must concern himself with is model specification. This endeavor includes selecting the dependent variable, independent variable(s), and functional form of the equation, and deciding whether these choices collectively provide for the most “appropriate” model specification. Broadly speaking, deciding the “appropriateness” of a model specification occurs on two levels. First, economic theory and intuition can be relied upon when deciding whether certain independent variables should be included in the model to “explain” movements in the dependent variable regardless of the statistical significance of the regression coefficients or the impact their inclusion has on measures of goodness-of-fit or model selection. For this reason, readers will sometimes encounter regressions in which explanatory variables whose $t$-statistics and $p$-values are not significant at a chosen level of significance have nonetheless been included in the final model specification.

The second approach is to rely (more) strictly upon the regression results to help inform what explanatory variables should be included or omitted in the final specification. This involves not only checking the statistical significance of individual $t$-statistics and $p$-values, but also examining model selection criteria that statisticians and econometricians have developed which serve as a useful way of discerning and selecting among alternative model specifications. These selection criteria generally seek to minimize some function of the mean squared error (MSE), defined as the sum of the residuals from a regression divided by the number of observations: $MSE = (\sum e_i^2 / T)$. This monograph refers to two such model selection criteria throughout. The first is the Akaike Information Criterion (AIC), defined as $AIC = e^{2(p/T)} * \text{MSE}$, where $p$ is the number of parameters to be estimated in the regression and $T$ is the number of observations. The second model selection criterion is the Schwarz Information Criterion (SIC), defined as $SIC = T(p/T) * \text{MSE}$.

An interesting feature of the AIC and SIC measures is that neither of them are associated with a statistical distribution. This lack of an underlying distribution naturally makes it impossible to mathematically prove the efficiency or robustness of these criteria. In lieu of proofs, monte carlo simulations have been used to confirm the robustness of these measures. Lack of an underlying distribution also makes it impossible to use these measures in tests of statistical significance. Instead, analysts who use the AIC or SIC measures to select a “best” model specification follow the rule of thumb of selecting the model with the lowest AIC or SIC measure.
All of the data used in this analysis is time series data, meaning that a system of temporal ordering is associated with the data. This is the principal difference distinguishing time series data from cross-sectional data and introduces certain complications in data analysis. Foremost among these complications is the risk of finding a relationship between two or more time series variables simply because all of them trend over time. Failure to account for time trends may lead an observer to falsely conclude that changes in a particular variable are causing the changes in the other variables(s). In many cases, there are usually one or more variables omitted from the analysis which are driving the trends observed among the included variables. This danger is referred to in the econometrics literature as the spurious regression problem, for which certain analytical techniques (other than including the omitted factors) have been developed in order to mitigate the risk of this phenomenon’s occurrence. An additional complication found in cases when the dependent variable is trending is artificially high $R^2$ and adjusted $R^2$ values. One approach used to address the spurious regression problem is to include a time trend variable(s) in the regression equation, thereby explicitly recognizing that changes in the dependent variable may be caused for reasons essentially unrelated to changes in the independent variables. Failure to include a time trend variable(s) in the absence of other econometric adjustments will typically yield biased regression coefficients of the independent variables. Time trends observed for a particular economic time series need not be linear, although this is frequently the case. An exponential trend, for example, is a better tool when attempting to approximate a time series exhibiting a more-or-less constant growth rate over time. While including a time trend variable(s) is a straightforward method for reducing the likelihood of obtaining biased estimators through regression analysis, it is nonetheless at least somewhat unsatisfactory at an intuitive level due to the knowledge that the econometric model is incomplete (factors have been omitted from the regression equation). Ultimately, whether or not this approach is sufficient depends on the analysis at hand. Including time trend variable(s) may be satisfactory if the emphasis lies in forecasting, for instance, but it may not be satisfactory if the desire is to construct a theoretically sound and “fully explained” model.

Another approach that can be used to address the spurious regression problem in the case of a variable(s) trending over time is differencing prior to regressing: subtracting the value of the variable during a given time period from its value during the period immediately preceding and then using the “differenced” time series in lieu of the original series when performing regression analysis. In the case of linear time trends, taking one “difference” is frequently sufficient to avoid the spurious regression problem, although the interpretation of regression results is now different. Differencing in the context of time series regressions is especially common in large sample analysis when classical linear model assumptions are not satisfied. In such cases, the traditional statistical measures calculated during regression analysis ($t$-statistics, $F$-statistics, etc.) will not follow the assumed distribution. That is, the $t$-statistic as calculated using the conventional equation for the $t$-distribution will not follow the $t$-distribution; the $F$-statistic as calculated using the conventional equation for the $F$-statistic will not follow the $F$-distribution; and so on. When this occurs, meaningful results from regression analysis require key conditions of asymptotic theory to be fulfilled, including, of course, the expectation that the sample size is sufficiently large. If the conditions are met, then the asymptotic (large sample) properties of estimators and test statistics are not only known, but also approximate the relevant distributions. The econometrician is then able to perform standard tests of statistical significance.

In time series analysis, the principal asymptotic condition differencing attempts to achieve is weak dependence, a concept which is best addressed in the context of stationary time
series. Generally speaking, a stationary time series process is one whose probability distributions are stable over time. A stationary time series \( \{x_t; t = 1, 2, \ldots \} \) is said to be weakly dependent if for any value of \( t \), \( x_t \) and \( x_{t+h} \) are “almost independent” as \( h \to \infty \). By imposing a limit on how strongly related two different values in a time series can be, weak dependence, along with the stationarity requirement, ensures that the most well-known central limit theorem for time series data is satisfied. Weak dependence is important for time series regression analysis because it essentially replaces the random sampling assumption required in large sample cross-section analysis. (Random sampling is required for the law of large numbers and central limit theorem to hold in cross-section analysis.)

Weakly dependent processes are said to be integrated of order zero, denoted \( I(0) \). Processes which are not weakly dependent are integrated to a higher order. Much could be said about such processes, but we will limit the discussion here by simply mentioning that such processes are denoted by \( I(x) \), where \( x \) is the integration order of the process. A process that is integrated of order one is referred to as a unit root process. For the practitioner’s purposes, all that need be known is that the integration order is the number of differences that must be taken for a process to (likely) be made weakly dependent. Readers interested in a more extensive treatment of the concept of integration may wish to refer to Wooldridge (2009).  

It should be remarked briefly that the notions of trending, stationarity, and weak dependency are separate and distinct. Trending series are capable of being both stationary or nonstationary, as well as weakly dependent or not. Simply because a series is trending does not mean that it is nonstationary. Likewise, simply because a series is stationary does not mean that it is weakly dependent. A weakly dependent series that is stationary about its time trend is often referred to as a trend-stationary process and can be used in regression analysis provided appropriate time trends are included in the model.

A common test for weak dependence that accounts for complicated dynamics in the model is the Augmented Dickey-Fuller (ADF) test, which tests for the presence of a unit root. In such tests, the null hypothesis is that a unit root exists. Failure to reject the null hypothesis is not evidence that a unit root exists; it simply means that one cannot rule out the presence of a unit root. In practice, when differencing to obtain a weakly dependent series, an analyst will typically perform an ADF test and check to see if the null hypothesis is rejected or not. If not, then the series is differenced once and another ADF test is performed on the differenced series. This process is repeated until the null hypothesis of the ADF test is rejected.

The desire to generate time series that are not weakly dependent into ones that are explains why one frequently observes differenced series among independent and dependent variables in time series regressions. However, strict application of the ADF test is not especially common outside certain forecasting projects since doing so can limit the ability of the analyst to interpret the results in an economically-meaningful way. Regressions may therefore include a set of differenced time series which represent a combination of weakly dependent and not weakly dependent series. The need for regression results to be economically meaningful also motivates the inclusion into regression models of time series variables which are expressed not in terms of period-to-period differences (which may be weakly dependent), but rather variables expressed as period-to-period percentage changes of the original series. For example, time series data of an economic index are better expressed in percentage change terms instead of period-to-period differences.

Differentiation has the potential added benefit of correcting the problem of serial correlation in the error terms. Serial correlation, also called autocorrelation, in the error terms is a common problem in time series analysis and refers to the phenomenon when error terms (conditional upon the independent variables) in two different time periods are correlated with one another. Failure to correct for serial correlation will raise doubts about the reliability of time series regression results since its presence means that ordinary least squares (OLS) no longer produces best, linear, unbiased estimators, as the variance estimators for OLS coefficients are now biased. More importantly, traditional OLS standard errors and test statistics \((t, F, LM)\) are no longer valid in the presence of serial correlation.

---

**Appendix D.**

**Augmented Dickey-Fuller Test Results**

The Augmented Dickey-Fuller (ADF) test is a common test for weak dependence in a time series. The null hypothesis of an ADF test is that a unit root exists. If the test results fail to reject the null hypothesis, an analyst concerned about potential complications due to possible weak dependence among the data may elect to take differences of the time series tested until the null hypothesis of subsequent ADF tests on differenced series is rejected. Such an approach follows guidelines set forth in the Box-Jenkins methodology for time series analysis.

Table 4 below gives the results of ADF tests on all variables, both dependent and independent, contained in regressions in the preceding sections. Tests were run for each time series beginning with the earliest data point available through 2011:Q3. Nearly all variables presented in differenced (Δ) form or quarterly change (%Δ) form reject the ADF test null hypothesis at the five percent significance level. Those variables that do not reject the null hypothesis at the five percent significance level reject it at the ten percent level. For those variables presented in their original form (with no transformations applied), many reject the null at the five percent significance level, but many also do not, nor do they reject the null at the ten percent significance level. In fact, the p-values and t-statistics for some would suggest at least one level of differencing be applied, were the Box-Jenkins methodology followed strictly. However, transforming these variables and including the resulting data series into the appropriate regression equations above would in many cases make the economic interpretation of the equations more difficult. In deference to simplicity and economic intuition, these variables were left untransformed even when ADF test results suggested that differencing might prove beneficial (higher R² values, lower AIC/SIC values).

More information regarding the ADF test and potential complications resulting from weak dependence among the data may be found in the appendix on time series analysis.
<table>
<thead>
<tr>
<th>Variable Name</th>
<th>t-statistic</th>
<th>Test critical values</th>
<th>p-value</th>
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<tr>
<td></td>
<td></td>
<td>1% level</td>
<td>5% level</td>
</tr>
<tr>
<td>△CAPX</td>
<td>-8.7327</td>
<td>-4.0208</td>
<td>-3.4403</td>
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<td>△CPI</td>
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<td>△RGDP</td>
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<td>△INV</td>
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Economic indicators are valuable for reasons other than the information they convey regarding certain facets of the economy. For many observers, the primary value of economic indicators lies in their ability to predict and “lead” other indicators released at a later date. Knowledge that movements in one indicator can (to a certain degree) accurately predict the behavior of subsequently released indicators is a valuable commodity in the realm of finance.

When considering the value of NFIB variables for forecasting future instances of government economic time series, two methods of analysis naturally present themselves. The first approach involves measuring the information content that past instances of NFIB variables have on current instances of government variables. A common technique implementing this approach is the Granger causality test, in which the current instance of the dependent variable, $y_t$, is regressed on lagged values of itself as well as lagged values of some other variable $x$. $y$ is said to be “Granger-caused” by $x$ if the coefficients on the lagged $x$-values are statistically significant, signifying that the information content of the $x$ time series helps in the prediction of $y$. Formally, the regression equation is stated as:

$$y_t = \alpha_0 + \alpha_1 * y_{t-1} + \ldots + \alpha_l * y_{t-l} + \beta_1 * x_{t-1} + \ldots + \beta_l * x_{t-l} + \epsilon_t,$$

where $l$ signifies the number of lagged periods. It should be emphasized that although test results may indicate that a certain variable $x$ “Granger causes” another variable $y$, this does not imply that $x$ causes $y$ in the normal sense of the word. Granger causality is simply a measure of precedence and information content. Granger causality tests can no more determine “true” causality than can any other econometric technique.

Table 5 gives results of Granger causality tests performed for many of the NFIB and government economic variables contained in the above regression equations. An initial test was performed with $l$ equal to 2, the default setting for the econometric software program used. Because the theory behind Granger causality stresses the importance of past information, as a general principal, it is better to use more rather than fewer lags in a Granger causality test. To this end, as a check for robustness, a second test was performed with $l$ equal to 4.

The null hypothesis in each of these tests is that the variable $x$ does not Granger-cause the variable $y$. A low $p$-value indicates that the null hypothesis is rejected for a particular level of significance. The threshold for inclusion into the table is rejection of the null hypothesis at the ten percent significance level for $l$ equal to 2. In almost all cases, the addition of two additional lagged instances of $x$ and $y$ in the regression equation raised the $p$-values associated with the Granger causality tests, with a few notable exceptions. Major economic indicators like real GDP, the unemployment rate, and key inflation indices, among others, are shown to be “Granger caused” by NFIB variables. Of particular interest is the valuable information content contained in PASTP and PLANP toward a variety of different price indices.

$$\{(\Delta PRIVEMPL, XLFCH), (\Delta PRIVEMPL, NJOBOP), (\% \Delta PCE, PASTP), (\% \Delta PCE, PLANP), (\% \Delta PCECORE, PLANP), (\% \Delta GDPDFL, PLANP), (\% \Delta INV, INVCH), (\% \Delta CAPX, CXPAST)\}.$$
The second approach of analyzing the value NFIB variables hold toward forecasting future values of other economic indicators entails employing previously estimated (using “in sample” data) regression models, where the dependent variables are government statistics of interest, to forecast the next \( n \) number of values for the dependent variable, and then comparing the “out of sample” forecast values with the actual data. The most interesting statistics computed during such “forecast analysis” are functions of the forecast error, the difference between the predicted and actual values. A good forecasting model will tend to minimize these errors.

At its core, forecasting accuracy depends upon how reliably past trends act as predictors of what is to come. The forecasting accuracy of a particular model estimated using past data can be very good for estimating “in sample” values which previously occurred, but may fare poorly when projecting “out of sample” future values, especially when some event(s) constituting an exogenous shock or a structural break occurs, changing the trajectory and behavior of economic trends temporarily or even permanently. The financial crisis, housing crash, and ensuing Great Recession beginning in 2007/8 constitute one such shock. Unemployment rose to levels not seen in decades, GDP contracted at some of the most rapid rates on record, and small business owners cut wages and prices and reduced inventory at the quickest pace in the history of the NFIB series. Such irregular, record-setting occurrences will obviously have a deleterious

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**Table 5**

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impact on out-of-sample forecast analysis using the above models, considering that the models were estimated using data through the end of 2008.

Despite these considerations, several of the regression models discussed above proved to be good predictors when used to forecast out-of-sample estimates (2009:Q1 through 2011:Q4). In particular, the inflation regressions along with models of labor market measures proved to be good predictors of out-of-sample (actual) values.